



FRANKLIN TOWN COUNCIL

Agenda & Meeting Packet

March 4, 2026

6:00 PM

Meeting will be held at the Franklin Municipal Building
355 East Central Street - 2nd Floor, Council Chambers

A NOTE TO RESIDENTS: All citizens are welcome to attend public meetings in person. To **view the live meeting remotely, citizens** are encouraged to watch the live stream on the [Franklin Town Hall TV YouTube channel](#) or the live broadcast on Comcast Channel 9 and Verizon Channel 29. To **listen to the meeting remotely** citizens may call-in using this number: 1-929-205-6099. To **participate in the meeting remotely** citizens may join a [Zoom Webinar](#) using the information provided below. Meetings are recorded and archived by Franklin TV on the [Franklin Town Hall TV YouTube channel](#) and shown on repeat on Comcast Channel 9 and Verizon Channel 29.

ZOOM WEBINAR DETAILS: ID #871 0412 8201 & Link: <https://us02web.zoom.us/j/87104128201>

- **Any participants who wish to speak** during the webinar must enter their **full name and email address** when joining the webinar.
- All participants will be automatically muted upon joining the webinar. In order to speak, participants will need to select the "Raise Hand" function to request to be unmuted.
- All speakers will be required to state their full name and street address before commenting.

1. ANNOUNCEMENTS FROM THE CHAIR

- a. *This meeting is being recorded by Franklin TV and shown on Comcast channel 9 and Verizon Channel 29. This meeting may be recorded by others.*
- b. *Chair to identify members participating remotely.*
- c. *Upcoming Town Sponsored Community Events.*

2. CITIZEN COMMENTS

- a. *Citizens are welcome to express their views for up to three minutes on a matter that is not on the agenda. In compliance with G.L. Chapter 30A, Section 20 et seq, the Open Meeting Law, the Council cannot engage in a dialogue or comment on a matter raised during Citizen Comments. The Council may ask the Town Administrator to review the matter. Nothing herein shall prevent the Town Administrator from correcting a misstatement of fact.*

3. COUNCILOR COMMENTS

4. SUBCOMMITTEE & AD HOC COMMITTEE REPORTS

5. TOWN ADMINISTRATOR'S REPORT

6. PROCLAMATIONS / RECOGNITIONS - None Scheduled

7. APPROVAL OF MINUTES

- a. [February 11, 2026](#)

8. APPOINTMENTS -

- a. [Franklin's 250th Anniversary Celebration Committee - Courtney Shimer](#)

9. PUBLIC HEARINGS - 6:00 PM - None Scheduled

10. LICENSE TRANSACTIONS - None Scheduled

11. PRESENTATIONS / DISCUSSION –

- a. Discussion: 2026–2027 Town Council–Town Administrator Goals
 - i. [Town Administrator Memo](#)
 - ii. [Draft Town Council–Town Administrator Preliminary List of Goals](#)

12. LEGISLATION FOR ACTION

- a. [Resolution 26–10: Adoption of 2026–2027 Town Council and Town Administration Goals](#)
(Motion to Approve Resolution 26–10 – Majority Vote)
- b. [Resolution 26–11: Establishment of Ad Hoc Subcommittee to Review Town Charter](#)
(Motion to Approve Resolution 26–11 – Majority Vote)
- c. [Resolution 26–12: Appropriating Funds by Borrowing to Pay Costs of Purchasing a Fire Truck for the Fire Department](#)
(Motion to Approve Resolution 26–12 – ⅔ Majority Vote)
- d. [Resolution 26–13: Parking Meter Receipts Appropriation](#)
(Motion to Approve Resolution 26–13 – Majority Vote)
- e. [Resolution 26–14: Acceptance of Gifts – Senior Center \(\\$6,145\)](#)
(Motion to Approve Resolution 26–14 – Majority Vote)
- f. [Resolution 26–15: PEG Funding Approval](#)
(Motion to Approve Resolution 26–15 – Majority Vote)
- g. [Zoning Bylaw Amendment 26-948: A Zoning Bylaw Amendment to the Code of the Town of Franklin at Chapter 185, Use Regulation Schedule, Attachment 2, Attachment 3, Attachment 4, Attachment 7 & Attachment 8 - Referral to the Planning Board](#)
(Motion to Refer Zoning Bylaw Amendment 26-948 to the Planning Board - Majority Vote)
- h. [Zoning Bylaw Amendment 26-949: A Zoning Bylaw Amendment to the Code of the Town of Franklin at Chapter 185, Attachment 9, Schedule of Lot Area Requirements - Referral to the Planning Board](#)
(Motion to Refer Zoning Bylaw Amendment 26-949 to the Planning Board - Majority Vote)

13. FUTURE AGENDA ITEMS

14. EXECUTIVE SESSION – *None Scheduled*

15. ADJOURN

Note: Two–Thirds Vote: requires 6 votes

Majority Vote: requires majority of members present and voting

**FRANKLIN TOWN COUNCIL
MINUTES OF MEETING
February 11, 2026**

A meeting of the Town Council was held on Wednesday, February 11, 2026, at the Municipal Building, 2nd Floor, Council Chambers, 355 East Central Street, Franklin, MA. Councilors present: Jane Callaway-Tripp, Ted Cormier-Leger, Robert Dellorco, Gene Grella, Caroline Griffith, Michael LeBlanc, Stephen Malloy, Max Morrongiello, Kenneth Ojukwu. Councilors absent: None. Administrative personnel in attendance: Jamie Hellen, Town Administrator; Julie McCann, Operations Manager.

Note: Documents presented to the Town Council are on file and provided in the online meeting packet.

CALL TO ORDER: ► Chair Dellorco called the meeting to order at 6:00 PM. He called for a moment of silence. All recited the Pledge of Allegiance.

ANNOUNCEMENTS FROM THE CHAIR: ► Chair Dellorco reviewed the following as posted on the agenda. A Note to Residents: All citizens are welcome to attend public meetings in person. To view the live meeting remotely, citizens are encouraged to watch the live stream on the Franklin Town Hall TV YouTube channel or the live broadcast on Comcast Channel 9 and Verizon Channel 29. To listen to the meeting remotely citizens may call-in using the number on the agenda. To participate in the meeting remotely citizens may join a Zoom Webinar using the information provided on the agenda. Meetings are recorded and archived by Franklin TV on the Franklin Town Hall TV YouTube channel and shown on repeat on Comcast Channel 9 and Verizon Channel 29. Any participants who wish to speak during the webinar must enter their full name and email address when joining the webinar. All participants will be automatically muted upon joining the webinar. In order to speak, participants will need to select the “raise hand” function to request to be unmuted. All speakers will be required to state their full name and street address before commenting. This meeting is being recorded by Franklin TV and shown on Comcast channel 9 and Verizon Channel 29. This meeting may be recorded by others. ► Chair Dellorco said for upcoming events, the Town Council’s office hours will be held on February 9 at 8:30 AM at the Franklin Senior Center.

CITIZEN COMMENTS: ► School Committee Vice Chair David Callaghan, 30 Plain Street, said at last night’s School Committee meeting they had the FY27 budget open hearing. He said the budget was presented as a 2.5 percent increase from last year, a very sustainable level service budget. It is on the website. He said it is a line-by-line budget which outlines how every dollar is spent. Anywhere there is a plus/minus 10 percent from last year, there is a column that fully explains it. He said during the meeting, almost the entire Town Council was watching via Zoom. He said Franklin has a lot of financial struggles, but it is by all of us working together to find the progress. ► Mr. Steve Sherlock, 13 Magnolia Drive, Community Information Director for Franklin Matters and Franklin Public Radio and TV, said Ali Rheaume has published a children’s book “Buddy the Brain” which is available on February 20. She had a brain injury and the book incorporates brain injury information. He said the number two killer in Massachusetts is high blood pressure; the library has a blood pressure desk. He said this is the first of many collaborations between the health department, library, and American Heart Association. Additional details are available at the library. He said regarding last night’s meeting, we have a struggle with the structural deficit, and we have financial analysis. He said he has hope that we may be the first of many communities to address that significant structural deficit that is facing everyone across the state. ► DPW Director Brutus Cantoreggi said last night they were out clearing the road; it was the 20th event. He said we have had 44 in. this year. We are now over the operating budget. He said they are at \$1.51 million; we are \$110,000 over.

COUNCILOR COMMENTS: ► Councilor Malloy commented about the new meeting format. He said an objective was to put councilor comments closer to citizens comments. He reminded all that you can email the Town Council with questions and comments. He thanked the DPW staff for their hard work. ► Councilor

Ojukwu thanked DPW staff for their hard work. He said that they are over budget causes some concern. He said we all know the town has some financial challenges to address. He said thank you to school finance folks. The documents they have shared are helpful and educational. He said we have some tough decisions to be made. He said if folks have additional questions, please feel free to reach out and email is a fantastic way to make sure you are being heard. ► Councilor Griffith said the Franklin Food Pantry finished their Super Bowl drive and brought in more than 6,000 cans of soup; she thanked the Franklin community. She commented on the benefit of the Town Council members speaking at the beginning of the meeting. She noted the School Committee budget hearing and was glad so many Town Council members could attend. She thanked the schools for the work they did and maintained a 2.5 percent increase. She said it is still level service. She mentioned that Councilor Callaway-Tripp had some great questions. She explained the school revolving funds cannot be used for any purpose other than what they are collected for. ► Councilor Morrongiello thanked the department heads for being here for the capital budget and for the operating budget today. He thanked the finance committee for their work on this. ► Councilor Callaway-Tripp thanked the School Committee for their new budget and said she can understand what she is looking at. ► Councilor Cormier-Leger said he is excited to see councilor comments after citizens comments. He thanked all department heads for being here tonight. He said they are starting the budget relatively early and thanked the school department. He said the discussions ahead tonight are going to be difficult, and the intention is not to divide us but to figure these things out as a group. He said they are going to deliberate and look at capital requests and start these budget conversations. He said they are going to do their best tonight to meet everyone's needs. ► Councilor Grella thanked Mr. Sherlock for bringing up blood pressure and said it is really important to have it checked. He said the work the School Committee did last night was terrific, and they want to move forward as a united team. He thanked the DPW for the great job. ► Chair Dellorco thanked Mr. Sherlock for bringing up the blood pressure machines at the library. He said he likes the councilor comments after the citizens comments. He said it will be great. He thanked all department heads and School Committee for working so hard over the years. He gave a shout-out to Officer Samuels regarding coaching the JV basketball team.

SUBCOMMITTEE & AD HOC COMMITTEE REPORTS: ► None.

TOWN ADMINISTRATOR'S REPORT: ► Mr. Hellen announced there will be a press release going out with a slight bit of bad news. The aggregation program that has a \$0.14/kWh rate now has to be adjusted to a \$0.15/kWh rate. He said the cold snap in the Northeast has put major stress on the system. He said that will be in effect on the March readings. He said hopefully later this year, they will be able to reverse that rate and go back. He said there is more information on the Town Administrator's website page. He said the rate of \$0.15/kWh is still slightly lower than the average National Grid base rate. He said they entered into this before the pandemic, but the rates went into effect during the lockdown of the pandemic. This is our seventh calendar year. He said residents in the program have saved \$16.4 million in electricity costs. He said he wants to make sure the message is clear, this aggregation program protected every residential homeowner in the community from seeing 25 cent rates. He said he hopes everyone still realizes we really dodged the bigger bullets over the past five years; people saved a lot of money over the years. He said by the next meeting on March 4, there will be a new colleague in their office with the new communications director. He hopes to have an announcement on the part-time admin. ► Chair Dellorco questioned that if the rate went up because of the weather, will it then go down. ► Mr. Hellen said it would be his hope, but it is to be determined.

PROCLAMATIONS/RECOGNITIONS: ► None.

APPROVAL OF MINUTES: ► *January 21, 2026.* ► **MOTION** to **Approve** the January 21, 2026 meeting minutes by **Malloy**. **SECOND** by **Cormier-Leger**. **Discussion:** ► Councilor Callaway-Tripp asked why each question asked during the meeting was not specifically written in the minutes. ► Mr. Hellen stated AI technology is not there yet to produce a verbatim transcript. ► Councilor Morrongiello said an amendment can be made to the minutes if someone wants to add something to the minutes. ► Councilor Callaway-Tripp

said this item should be tabled as the questions should be put in there. ► **MOTION to Table** the January 21, 2026 meeting minutes to March 4, 2026, by **Dellorco. SECOND** by **Cormier-Leger. No discussion.**
 ► **VOTE: Yes-9, No-0, Absent-0.**

APPOINTMENTS: ► **None.**

PUBLIC HEARINGS - 6:00 PM: ► **None.**

LICENSE TRANSACTIONS: ► ***Modification of a Section 15 Retail Package Store Wine & Malt Beverages License: Change of Officers / Directors - Shaw's Supermarkets, Inc. d/b/a Shaw's, Located at 255 East Central St., Franklin, MA.*** ► Mr. Hellen said state law requires that the Town Council has to go through any of the various changes to the liquor licenses including, but not limited to, changes to officers, directors, managers, and stock options. The Town Council must approve said changes before it is sent back to the ABCC. This ensures local compliance with codes. All departments have signed off on this application. He noted the online permitting system and said Ms. McCann manages the licensing process through the Town Administrator's office. ► Attorney Nick Zozula (via Zoom) said he represents Shaw's/Star Market for all their liquor licenses in Massachusetts. He said as was just stated, this is an administrative change at the corporate level, and this amendment needs to be filed. He said there are zero operational changes for the store. It is an administrative change that has to go through the town first before the state. ► Councilor Cormier-Leger read the license transaction. ► **MOTION to Approve** the Modification of a Section 15 Retail Package Store Wine & Malt Beverages License: Change of Officers / Directors - Shaw's Supermarkets, Inc. d/b/a Shaw's, Located at 255 East Central St., Franklin, MA, by **Cormier-Leger. SECOND** by **Grella.**
Discussion: ► Councilor Callaway-Tripp asked if it is typical for them to have multiple licenses with the same names on them. ► Mr. Hellen explained under state law, grocery stores have a quota of the number of licenses they can have statewide. So, it is not uncommon for chain stores to have multiple licenses. ► Councilor Callaway-Tripp said in 2006 they had a sale to a minor in a Boston location. ► Mr. Hellen explained there is a bylaw in Franklin's town code that when there is a violation there is a penalty that the Town Council enforces on them. He said a change in officers has nothing to do with the actual violation in 2006. He said in the paperwork they are required to disclose it. He said in the town code there are bylaws regarding violations that happen in Franklin. In response to additional questions, he noted that Section 15 refers to off-premises licenses. The beverages are purchased and then taken home. Section 12 is for on-premises consumption such as restaurants. ► Councilor Morrongiello asked about the CORI documentation. ► Attorney Zozula said usually if a notary does not tell you what the identification was, usually his understanding is that it is personal knowledge; for a notary that means if you know the person is who they say they are. He said he does not think there is a conflict for a CORI; if there was an issue, the ABCC on their review would raise it at that time. He said he believes precedent would state there is not an issue. He said he believes the CORI forms would be acceptable to the state. ► Chair Dellorco said the only person you cannot notarize is yourself and immediate family. ► **VOTE: Yes-9, No-0, Absent-0.**

PRESENTATIONS / DISCUSSIONS: ► ***Revised FY27 Budget Model & Five-Year Fiscal Forecast.***

► Mr. Hellen explained that all the budget documents are on the website and reviewed specific website locations. He reviewed the documents listed on the agenda and provided in the online meeting packet for this item. He noted over the next few years a tremendous amount will change with federal, state, and local budgets. He noted it is early in the budget season. He said there are a lot of decisions to be made by the Town Council, School Committee, and Finance Committee. He said this is a problem that dates back 15 to 20 years, and a structural budget deficient has always been an issue in the community. He noted the two failed overrides. If the override had passed, we would not be sitting here with these grave choices. He said using free cash is not uncommon in Massachusetts. ► Councilor Malloy asked if the overall budget including schools goes up 5 percent. ► Mr. Hellen said about that. ► Councilor Malloy said he would like to go over some of the expense items that have gone up. ► Mr. Hellen said at the bottom of the entire memo, he did a budget calendar of dates to look forward to. He said when he releases the full budget on March 27, that is where you will get all the expense items and all the detail which is part of the entire budget book. If you go

through that and see something questionable, you can amend something you might see. ► Councilor Malloy explained the 5 percent increase seems a bit high. He would like to get this as lean as he can. He said growth is something to keep in mind. He said this year we are going to use free cash to restore a good bit of what was cut last year including the additional police officers, ambulance, and deputy town administrator. He said it is that all due to the use of free cash. ► Mr. Hellen said in this model, yes, and he further explained if they did not use the \$2.1 million free cash. He said when they did the model in August, they assumed 2.5 percent down the side. The irony is the budget deficit is almost the same as it was last August. He said there is revenue growth as local receipts go up 5 percent each year. He said when he said 2.5 percent, that is the cost-of-living adjustment (COLA). He explained they have been at their levy capacity for the past 25 years. He said the COLA is the spinal cord of your culture and your community and your staff. He said to him, the 2.5 is the majority of your budget and the single most important factor. But when looking at local aid going up 2.53 and looking at some expense lines coming below 2.5, that is where we look at much more honed in numbers. He said for us, local receipts have plateaued. He explained that most of that money is offsetting costs in the municipal budget. He said he hopes this answers the question about free cash. The alternative would be to have a discussion about what we would have to cut. He said he hopes the takeaway mostly is the override last year was not a joke, and it is going to be really hard to find where to cut \$1.5 million without other issues that fall downriver. He said he has heard loud and clear over the last eight months on how angry people were on the items they lost. He has found very few people who were thrilled with the cuts made last year. He said he wanted to file a budget that did not bring any more cuts and bring the community more division. ► Councilor Malloy asked if they had a lot of free cash last year. ► Mr. Hellen said they had about the same amount and used it for capital. He agreed they could have used it for operational. He said the philosophy was that the first override was for schools, and the thought was that if the pain were shared across all departments, that would bring people together with the structural budget deficit with the second override, but that was not the case. ► Chair Dellorco reviewed that in May for the two budget meetings they go over it all line by line. ► Councilor Ojukwu said he thinks they will find that the operating budget has very little fat on it. He said we are running very lean. He said he gets the proposal to bring back what we can and get us to a better spot for the next year, but that puts us in a difficult place. If we do that, we do not have a plan to support our future. He said we have not put together a plan that puts together financial stability for this town. It is a good gesture to get back a little of what we lost, but his fear is by doing that, they may miss the fact that all of that will be gone in two years as we burnt through our rainy-day funds. He said we need a plan to guide us forward. He said we need a joint budget subcommittee. He said we actually need to make a plan on how we are going to move forward. He said there has to be some economic development, some growth has to be part of it, and some realistic cuts have to be part of that, and we need to find more sources of funding; we need a plan. Right now, going to our rainy-day funds is not a sustainable option. ► Chair Dellorco said he could not agree with Councilor Ojukwu anymore; he took the words right out of his mouth. ► Councilor Griffith said Mr. Hellen's memo says we have \$2.235 million in free cash, and he is proposing to spend \$2,030,000, but the capital plan is at \$4.5 million, and she confirmed the calculations to get to \$2.235. ► Mr. Hellen said it sounds about right. He confirmed there would be \$226,988 in free cash if tier 1 was approved. He said health care is an issue, and no one knows the deficits or surpluses from exiting our self-insured consortium and subscribers and enrollment in April. He said the OPEB presentation is on May 13. ► Councilor Griffith said bringing down free cash to \$226,988 scares her. ► Mr. Hellen explained they have been using free cash for all capital. This is about how we are using it. ► Councilor Griffith said she notes that there are some positions being hired through free cash, and that feels irresponsible to hire people with one-time use monies. She cannot support hiring people with free cash. If we are talking about making cuts next year, she does not know why we are talking about restoring this year. She said this proposal does not make sense to her. She said we need a plan to figure this out. We should not be looking at restoring things and hiring people with one-time money. She talked about the FY25 revenue analysis by department. She said she noticed for property taxes we overestimated by about \$1 million for FY25, and there were other lines we also overestimated. She asked if we are being more conservative with our estimations this year. ► Mr. Hellen said the property taxes are the amount people have not paid. He discussed the levy capacity. He said on the building permits, the building commissioner just brought in a \$600,000 building permit for the Maple Gate Country Club. He explained it is hard to predict when you are going to get occupancy on a property and get a

permit fee. He explained this is why we only do a moderate projection on local receipts. He explained how they do the projections and that it is difficult to target these numbers. ► Councilor Griffith asked about the rentals bringing in \$250,000 to the town administrator's office. ► Mr. Hellen said it is the cell towers. ► Councilor LeBlanc said he would like to see the salary line broken out. He noted police expenses appear to have gone up. He will be looking for explanations of the increases. Regarding the use of free cash to effectively balance the budget this year, he is all for that, and 100 percent for doing it for next year as well to put together a long-range plan. The plan will take a couple of years to put together and sell to the public. That plan needs to be an all-inclusive plan that takes care of capital as well. He explained that free cash is like a tax return. He said 20 years ago the Town Council used free cash to balance the budget. The process changed with the prior administrator to fund capital. He talked about the services that were cut, and he wants to add them back as that is what the community wants. He said he would do the same thing for the schools. He said he likes what he sees in general. He said directionally, he is all for what he is seeing right now. ► Councilor Morrongiello said the budget is balanced on free cash, and there is a lot of reliance of local receipts. He said they are expecting the World Cup to bring in local receipts but what about after that and what if there is a recession. He asked if there was a model if they had a recession. ► Mr. Hellen noted items in his memo regarding reviewing some of the fees. He noted that at some point local receipts are going to plateau with consumer spending. ► Councilor Morrongiello said he is open to balancing the budget with some cuts, a level service budget with some free cash, but he will not vote yes on a budget that restores with the exception of contractual obligation. ► Councilor Callaway-Tripp said on the slide for the schools there is a blue line and purple line at the bottom. She said she wants to understand that on the right it shows an increase of 3.32 percent for both of them. That does not make sense. ► Mr. Hellen said on the above line you have the deducted one and you can see the 7.62 percent and the number on right was transposed and should be in a deficit. The 3.32 would have been if they kept health care in that account. ► Councilor Callaway-Tripp asked about the Munis system. ► Mr. Hellen explained the Munis system is the entire financial system for the town and schools, and they have had it for 20 years, and it is the general standard for municipal financial management. He explained they are looking for systems improvement and this is an important position. ► Councilor Callaway-Tripp asked about the assessor admin assistant and confirmed this would end the contracting out that we do. ► Mr. Hellen said the contract costs \$9,000 per year. ► Councilor Callaway-Tripp said that is \$9,000 to contract and \$54,000 for an employee. ► Mr. Hellen said the key is that the appraisers who are supposed to be on the streets have to do all the admin work in the office. If you are looking for a revenue generator, that is the number one thing. He said they will be able to go out and do more appraisals instead of spending time doing all the administrative work. ► Councilor Callaway-Tripp asked about encumbrances. ► Mr. Hellen explained it is money spent over two fiscal years. ► Councilor Callaway-Tripp said she is struggling with the free cash aspect. She said we talk about the override and cuts that they had to make. She said it was not that people did not understand and voted no, but it is that people cannot afford it. She talked about the high cost of electricity, groceries, insurance. She said that this state is the worst; they are crippling the residents. She does not like bringing back employees with one-time monies when we cannot promise them sustainability in that role. She said she does not have an issue with using free cash to buffer some things that are already in the budget, but we need to stay within the budget that we already have. She said leaving some free cash there and we will accrue interest. There are some things residents are going to have to help out with as not everything can be funded. She is hard pressed on approving free cash for new positions even if they are needed. She said stay within our means. ► Councilor Cormier-Leger said everyone can speak to the energy and grocery spikes. Life is very expensive. He said he is finding himself in the middle. He said he worries about funding any position with one time revenue. It is not sustainable and not fair to that person. He said he struggles with the 2.5 percent COLA to all staff. He said the unfortunate reality is that some staff may have to take a smaller increase in FY27. He said he thinks people understood just fine the ramifications of the last override. He said I think we are finding is 60 percent that did not bother to vote at all. They are not focused on this stuff. He said he worries about restoring all this stuff with one-time funds and then we fall into complacency. He talked about the DPW projects that cannot be funded. ► Mr. Hellen explained that it is the FY26 free cash that you are looking at. He explained that for the next few fiscal years, you could realistically try to use \$1 million to \$2 million in free cash to make sure there are no cuts and layoffs. He said he thinks every department will have to take a step back. ► Councilor

Cormier-Leger reviewed that free cash is different than the rainy-day fund. He said this year already we had some creative solutions. He said the part-time nurse at the Senior Center was restored because the Senior Center re-evaluated their staffing model and shifted some responsibilities and said we can restore this person. And we also looked at restoring the two ambulance drivers because we got creative with monies. He said he would throw out to department heads, like Park and Rec, there are some creative things that can be done. He said show us a sticker at Beaver Street. He said he thinks there are some creative ways. It shows steps in the right direction. He said he encourages Mr. Hellen that we might be able to patch a few holes with free cash, but he does not think we can restore everything that Mr. Hellen has outlined here. He said he cannot support it fully as is. ► Councilor Grella asked about the Munis administrator and if there are shared services even with another town. ► Mr. Hellen said from a return on investment standpoint, you would spend exponential amount of dollars trying to enter into a shared services agreement, or MOU or IMA, with another town, but we tried this with other positions just working between town and schools and could not get it done, so working with another community is ten times harder. He said regionalization sounds great and in certain situations works great, but in practicality, working it out with another town is extraordinarily difficult. He noted some examples of where regionalization works. ► Councilor Grella said he does not agree with using one-time funds in restoring positions. He said we do not want to restore something and then have to take it back again. He said the idea of how we use free cash needs to be looked at as well; it does not need to just be used for capital. He said we have to look at everything. ► Chair Dellorco said he kind of agrees with all of the council members. He said I believe if we give a 2.5 contract raise, I do not believe that we should cut or that the fire chief and police chief should get a 1.5 percent raise as they are doing just as much work. He said when the school got 4.5 and the municipal got 2.5, you saw the divide in the town. He said everyone deserves the same amount of raise. He said he agrees we keep a level budget, and he agrees we need a plan for the next couple of years. He said it is going to be a lot of work, but we have to get that plan. ► Mr. Hellen said great feedback from everyone. He said he agrees that affordability is the biggest threat in this state. He said he understands a lot of people simply could not afford an override. He said he hopes Councilor Callaway-Tripp acknowledges that a lot of people are really upset about the cuts. He said with the conversations he has with people, often people just did not realize the cuts that were going to happen. He said there are very many opinions about the budgets. He said a lot of people do want the positions restored. He said this is very hard as you are dealing with so many decisions. He said the overrides were 49/51. He said he wants to make sure the people in the room are heard, and this is what the departments brought forward. He explained if you do not fund the positions with one-time funds, you will have less capacity to do the work that you want to do. He said part of what needs to be decided, is maybe the townspeople do want a lot less, and the Town Council needs to set those expectations. He talked about that the overrides were both very close votes, and they were both huge voter turnouts. He said he gets a lot of feedback every day and some people are very unhappy with the cuts. He asked Town Council members, what is the plan and how do you want to create a plan. He said he hopes all of them ask themselves how are they going to create the plan to make this more sustainable. He asked how do you get the officers back, and how do you keep up with the demand. If you take an override off the table, and you really cannot borrow, how does the Town Council want to create a plan for sustainability; he said May is just around the corner. ► Councilor Callaway-Tripp said she can acknowledge what Mr. Hellen is saying. She said she knows some people are unhappy about the cuts. She said that it is really more of a financial aspect for many people. She said she knows they need a plan. They need a subcommittee to have the time to sit and communicate with each other. ► Chair Dellorco said he would make a committee of three. He said people have this meeting, and it would be another night that people have to come out. ► Councilor Malloy said they need to include more people than just the Town Council. ► Councilor Ojukwu said the joint budget subcommittee is the first priority, but it is not a bad idea to also have a subcommittee with this group. He said what we want to do is have the broader group talk through the priorities for the joint budget subcommittee. ► DPW Director Brutus Cantoreggi said he wanted to reiterate that when you start affecting his budget it is not personnel, it is a lot of maintenance type things and preventative maintenance. He said money you do not spend now you will spend later. Your roads will fail in a few years and catching up will cost a lot of money. ► Senior Center Director Sarah Amaral said she thinks they are all putting together budgets thinking about what potential cuts could come. She said so much time could be spent on actual efficiencies and strategic planning that we do not have the time for. She said

she thinks the staff are looking for this too. She said seeing momentum with having a plan would see staff morale boost. ► Superintendent of Schools Lucas Giguere said he echoes what Ms. Amaral said. He said he appreciates the debate and opinions. He said none of this gets solved in one meeting. He talked about the impact of cutting and the consequences of that. He said this week he has had to notify three people that they are not in next year's budget. He noted the idea of being in the arena and every elected body is in the arena with you. He talked about the move to put all health care together; this is a signal they are all listening. He said he sees value in that decision. He talked about the Munis administrator and the need. He hopes to continue to work together on thoughtful long-term planning. ► Archivist Rowan Lowell said for many of the smaller departments such as herself and arts and Senior Center, they are already approaching a point and trying to find creative solutions to support each other. She said her budget for the historical commission is 0.05 percent of the town's overall operating budget. She said for many of us we have spent the last two years in the hot seat of are we going to have a job come July. She talked about using one-time funds to fund positions. She said we are here to serve the community and hope the community as a whole can find the best way forward. ► Councilor Morrongiello said he hears that the staff want certainty from the Town Council. He would like to provide some guidance to them in the form of a motion. ► **MOTION to Move** that there is a sense of the Town Council that there will be no FTE cuts in FY27 by **Morrongiello. Discussion:** ► Some councilors suggested there is not enough information to say that today. ► Chair Dellorco said we are way too early for that. **No Second.**

► **FY26 Capital Plan.** ► Mr. Hellen said the book is the book. He said this is the first year we have a capital plan book. He said it is not perfect, but it is better than just a packet of spreadsheets. He said we have a six-year plan in here for everywhere. He said next year we are going to try to get to a 10-year capital plan for all departments. He said this will provide a more formal look. He noted some towns have full-time staff members that deal with just this. He said the overview is the resolutions that are before you tonight. He said one is the general capital plan which is about \$1.81 million. Mostly, if not all, are tier 1 priorities. He said they recommended the OPEB deposit. He noted the contributions have stalled. He said in two years we have not made the deposit from free cash. He referenced documents provided in the meeting packet. He recommended tabling until the June 10 meeting to see where all the budget numbers show up. He said the finance committee recommended this on an 8:1 vote; he explained the dissenting vote. He noted amendments can be made to the resolution. He said this is our recommendation and the finance committee's recommendation. Departments heads are here if you have any questions. ► Chair Dellorco asked to go into the source of free cash returns. ► Mr. Hellen said we are certified for about \$4.5 million in free cash which has been fairly stable for a while. He said about \$2 million of that is income tax returns and what departments turn back. He said all of the free cash is certified by the Commonwealth. The second category is excess revenues. It shows some of the overs and under where revenues come in. He explained these are all reasonable estimates. ► Councilor Malloy confirmed they are talking about the tier 1 investments. He said at \$750,000 he wants more information on the sprinkler system at the Senior Center. ► Mr. Hellen reviewed the history. He said the building was built over 20 years ago. It was built cheaply. He said they have had two sprinkler breaks. They did insulation repairs last year. ► Facilities Director Kevin Harn explained the Senior Center facility sprinkler problem. He explained they found the existing pipe in the Senior Center is worn. He explained where the past breaks were. He said it is insulated now. He said the \$750,000 cost could be less. ► Mr. Hellen said we are out of insurance claims; insurance covered some of the costs of the previous breaks. ► Councilor Malloy asked about the police vehicle replacements. ► Chief of Police Thomas Lynch confirmed it is three vehicles for \$284,000. He explained the vehicles requested and make/model/equipment. There will be two Tahoes and one Explorer. He noted they keep their cars for four or five years now. ► Chair Dellorco said the state is turning to Tahoes also. ► Councilor Ojukwu said for the tier 1 requests there is nothing that jumps out at him that is out of place. He said the proposal which is to focus on tier 1 for now seems to make a lot of sense. He asked about tier 2 for school and IT: \$375,000 for teacher laptop replacements and classroom infrastructure improvements. He asked why we do not need them this year. ► Director of Technology Tim Rapoza said regarding laptop replacement, he would like to do it this year as the 300 laptops were purchased in 2020. They are going on six years old. He said they are out of warranties and some motherboards and batteries are dying. He said they will have to start replacing them and that would

come out of the technology budget. He said the Chromebooks are for the students entering sixth grade. They are in tier 1. He said \$100,000 will give us that. They will have those from sixth grade through graduation.

► Councilor Morrongiello asked about the virtual environment, access point licenses, and how the vendors were chosen. ► Mr. Rapoza said access point licenses are pretty standard, and he works to get discounts. He explained the pricing for the access point licenses and that only one vendor gets the discount pricing; it is called a registered deal. He explained the virtual environment. He said you now have a stack of big servers; there are two at Town Hall and two at the high school. He explained the system. He said it was purchased six years ago and is very expensive. He said typically we would have been replacing it by now. We extended three years because the hardware is still working great. He is extending the maintenance plan another two plans. If he could not cover it, he would have to replace it. He said the hardware will have to be replaced in two years, and it will be at least \$.5 million. He discussed Microsoft Hyper-V has always worked great for them. He discussed that they ask every year for Chromebooks. He said in 2020 they bought 4,500 Chromebooks for \$1 million. They are all the same age. We have to start replacing these. He said every year he will be asking for 350 Chromebooks for \$100,000 to start replacing them. He said this should be in his regular budget, but he cannot just increase his budget by \$100,000. ► Councilor Ojukwu wanted information on the tier 2 classroom infrastructure improvements. ► Superintendent Giguere explained that as a result of the reorganization, they picked up classrooms in every school and moved people around. They did some walkthroughs with facilities. He said they asked how do we make these rooms suited for age and grade. After moving everything, we had to look at wall repairs, tiles, and other items. A list was put together if we were to chip away at these items and continue to keep up with them. He said they have tiered this and broken down the next phase of what needs the most attention right now. He said this is part of multi-year asks around capital. ► Mr. Harn said they will continue to work on phase 2 items from the redistricting and what they can actually do. ► Councilor Ojukwu said the tier 1 seems to make sense. That is what he would support. ► Councilor Cormier-Leger asked about the 4,500 Chromebooks purchased with federal money and said there really is not a plan to fund the maintenance and replacement of those computers. ► Mr. Rapoza said correct. ► Councilor Cormier-Leger said there has to be a plan to pay for them when they break and need replacement. He said the \$100,000 for Chromebook replacements for sixth grade does not make sense. It makes more sense to look at the tier 2 request for school safety improvements for \$75,000. He said maybe the larger conversation is with parents that the school department can do a group purchase and everyone is going to pay the \$250 as a fee, and maybe the kids will take better care of the computers if the parents own it. He said the school department only contributed \$34,000 to free cash; the veterans services department contributed more than that, and they are only two people. He said they are asking for \$100,000 for a program they only contributed \$35,000 to, but our police and fire departments have contributed hundreds of thousands of dollars and are waiting for their fire and police vehicles. He said if there is no money to fund the computers, then phase them out or figure out another way to pay for them. He said he can support everything else in tier 1 but cannot support the \$100,000. ► Chair Dellorco said he was going to say the same thing. ► Superintendent Giguere said if they could put it in their operations budget they would, and it would not come before you. He said one thing that did not make this list is that they received an earmark from Senator Rausch for \$100,000 to fix the courtyard area at the Lincoln Street school. He said they have a one-to-one device program like many communities. He talked about affordability for students to buy their own. He said some of this is an equity piece. ► Councilor Cormier-Leger said they are going to have to come for computer replacements every year as every six years a computer needs to be replaced. ► Mr. Rapoza explained it used to be one-to-one at the high school, and it was more sustainable. Then it moved to the middle school. It was manageable. When we hit covid, we bought so many at one time. Every district did this. and everyone is in the same boat. All the money we collect from insurance is used to repair and replace devices that are insured. He said they chose a learning program around Chromebooks ten years ago. You cannot require a student to have their own device. He explained we have to provide the devices. He discussed that students are offered the opportunity to purchase insurance at the beginning of the year. If it is insured and has accidental damage, it is replaced. If not insured, it is a \$250 fee. The insurance costs \$45 for the whole year. He explained intentional damaged is not covered. ► Councilor Morrongiello asked if you could pay them if they opt out and they are incentivized to use their own laptop. ► Mr. Rapoza said he has not explored that. ► School Committee Member Al Charles (via Zoom) confirmed that if we have students use their own laptops or

devices, does that add more technical challenges. ► Mr. Rapoza said there is the educational piece and the support piece. He said they have the option to bring their own device at the high school level. If they chose that and their device breaks, they have to get it fixed and get a loaner of out the media center for the day. He explained the challenges for this is we are not managing that device. He explained that educationally, it makes it more difficult for the teacher. ► Councilor Grella confirmed you cannot do the MCAS on a personal device. ► Councilor Griffith asked about the tier 2 school safety improvements. ► Superintendent Giguere said some of that is camera replacement and camera servers. He said some are aging out and need to be repaired or replaced. He explained some of the safety items at the schools. He discussed prioritizing capital. ► Councilor Griffith said if we do not do it this year, more will need to be done next year. ► Superintendent Giguere talked about the cameras, school vans, and other items in tier 2. ► Chair Dellorco said safety is very important in the schools. ► Councilor LeBlanc said when he looks at the free cash number and the sources, where is the other \$1 million from. ► Mr. Hellen said from overlay surplus which he explained. He said when abatements and exemptions in the budget are not spent, they go into the free cash certification. Overlay surplus is controlled by the Board of Assessors. He said they pay the senior tax work-off program from overlay surplus. ► Councilor LeBlanc said he likes the prioritization in the book. He suggested definitions around these tiers. He said he would flip 3 and 2. He said there are almost three dozen departments, but only eight departments making requests for capital. He asked do any other departments have requests for capital that did not make this book. ► Mr. Hellen noted the school departments requests are only about \$300,000 because technology is all in technology and facilities is all in facilities. He said they started asking all departments and most of the other items that you are going to see from them are very low-cost dollars or not very expensive or there may be another way to pay for them. He said this helps to focus on the eight or nine big ones. ► Councilor LeBlanc said they need a 10-year plan that lists everything regardless of how it is going to get funded. ► DPW Director Brutus Cantoreggi said there is \$10,000 on here for a \$5 million budget general fund. He said even the worst years in 2009 with the recession, public works still got over \$200,000. He said we are not getting the funding. He said he wanted to point out on the tier 2 the traffic study. He put on there \$150,000 and is not sure where it can be obtained from, but that not only looks at the timing of the lights, but also looks at the assets we have out there. He noted some of the issues and what needs repair or to be looked at. He said we are in reactionary mode right now and that costs more. ► Mr. Harn said he echoed what Mr. Hellen said. He goes around to other departments regarding facilities and asks for their lists of what they need and puts it on the sheet for capital requests. ► Councilor LeBlanc asked about the Design Review guidelines item. ► Mr. Hellen said that is going to be looked at through a grant. The Design Review Commission wants to do an analysis of the sign bylaw, and it is a Master Plan goal. He said there are probably some grants to be able tap into. He said they need to look at the entire set of sign bylaws. ► Councilor LeBlanc said relating to safety, he would be for swapping out the \$100,000 for Chromebooks for the safety improvements. He asked to amend this. ► **MOTION to Amend** to remove the \$100,000 for the Chromebooks and replace it with the \$75,000 for the safety improvements at the schools by **LeBlanc**. ► Chair Dellorco said this has to wait until they do the resolution. ► Councilor Malloy said he is not sure he wants to reduce the Chromebooks, so could we just add the \$75,000 for the school safety. ► Councilor LeBlanc said it is unusual that a \$70 million department turned back \$30,000. He said the school committee does a lot of things, and he wants to understand that better. ► Mr. Hellen said under the law, schools can keep all their money from one fiscal year and towns cannot. He said there are also very finite things they have to turn back, and he does not know why encumbrances get turned back. He said schools, under Massachusetts law, once they get their money they can keep their money. ► Superintendent Giguere said they have to expend the money. He said most of their money is salary driven. He said when you commit to the salaries, that is what gets expended throughout the year. ► Councilor Morrongiello asked what are the items on this list that are going to come up every year. ► Mr. Hellen discussed that Franklin does not have the tax levy as does Natick or Needham. For example, portable radios, Chromebooks, tasers, and other items would be in for an annual cost. He confirmed police vehicles come up every year. He said they used to get grants for some of these items from the federal government. ► Councilor Callaway-Tripp discussed why the schools do not return money and gave an example that the sprinklers for the Senior Center may cost less than budgeted. She said what is in the school budget is already planned out to the penny; they are not overbudgeting. She said she liked tier 1. ► Councilor Grella said he likes tier 1 as well. He said regarding

safety, if the Superintendent says we do not need it this year and the current cameras are okay, I am fine without spending the money. For these students, this is what their main device is to work off, they need to have a decent device, and I am not for cutting that. He said for this year he is onboard for replacing these Chromebooks. ► Councilor Cormier-Leger said it is difficult. He said you can want what is best for the whole town and still be critical of some decisions. He said it is our place to question funding and how funding gets used. He said everything is a decision. He provided examples of the number of principals and vice principals in some of the schools. He said when you make those decisions, money is not available somewhere else. On an \$80 million budget, you cannot tell him that you are spending every penny down to the penny because every department deals with personnel and trying to make ends meet with very little. He said he is embarrassed that the police, fire, and DPW departments have to come to us every year with these lists. He said why should the police department have to ask for protective gear or radios. We have talked about this for five years. He said they tried putting it in their operating budget and it was taken away. He said the safety concern at the school is more important than Chromebooks. Maybe there is a way for FY27 for the superintendent and his group to go back and find the money for the Chromebooks. He said his inbox is going to be full now because of what he just said. He said he 100 percent supports the schools, but these numbers are not making a whole lot of sense. He would support an amendment to support that change for now. He said maybe if the schools cannot figure out the Chromebook thing in the next four or five months and we have to talk about it again with some other tier 2 and tier 3 requests, maybe that is what we have to do. For now, making sure the schools are safe is far more important than the Chromebooks. ► Mr. Hellen commented on school security and safety. He said the schools are incredibly safe. He said this is a study. If everyone wants to vote for the study, he is fully supportive. Where he gasps for air is hearing about school shootings in British Columbia and drawing that comparison all the way to Franklin and portraying to our community that our schools are not safe. He said they have spent millions of dollars in the last 10 years for school security. He said what happens during these debates and gets out on YouTube and Zoom is that we are not safe because we are worried. He needs people in the community to realize that some people also believe our schools are like prisons. There are cameras up in every single corner. If the superintendent or facilities director knew of a problem, they would have put it number one on the list. It is not an immediate emergency; it is a study to look at this. He said the study will show another several million dollars' worth of improvements to be done in the next several years. He said he is bewildered that people do not feel safe. He said our schools are incredibly safe. He would appreciate everyone in the room finally saying that to our children and families and ensuring them that our schools are safe. ► Superintendent Giguere agreed. ► Councilor Cormier-Leger said Superintendent Giguere said the money was to replace the broken cameras. ► Superintendent Giguere said study is not the correct word. It is about keeping up and replacing these items as they age and the ones that are broken need repair. That is a mix of both. What he does not like is the mischaracterization as though we do not value safety and that is how it came across. He said he is tired of getting pitted against his fellow department heads. He said they have been working really hard for a balanced budget; they came in at 2.5 percent. He said when the Town Council frames things and the way you message things, even your comments about revolving funds, he gets emails after you have a meeting, so he has to clarify now misinformation. He said the schools are safe. He talked about the things on the list and that they are tiered differently. He said he feels like what he just heard, the comments like that, detract and put us back where we do not want to be in the battles and fighting for what people need. ► Police Chief Lynch said he agrees with everything Mr. Hellen and Superintendent Giguere said. He said for the last 10 years he hears the same stuff on the capital plan on the police cruisers that they buy every year, bullet proof vests, taser lease program, out of the capital program. He said Town Council predecessors decided that they were going to move that stuff out of operations so they could balance the budget without asking for an override. He said the Town Council does not have the money to take it out of capital and stick it in the operations budget. He said the town has had a structural deficit for 20 plus years and this is how they somewhat fixed it. ► Mr. Hellen clarified it is not a study, it is replacement.

LEGISLATION FOR ACTION:

Note: Two-Thirds Vote requires six votes; Majority Vote requires majority of members present and voting.

- a. Resolution 26-03: Free Cash to Stabilization Account Transfers (Motion to Approve Resolution 26-03 - Majority Vote).** ► Councilor Cormier-Leger read the resolution. ► **MOTION to Approve** Resolution 26-03: Free Cash to Stabilization Account Transfers by **Grella. SECOND by Morrongiello. Discussion:** ► Councilor Cormier-Leger said Mr. Hellen attached a memo recommending tabling this. He read aloud the memo from Mr. Hellen dated February 6, 2026, requesting the Town Council table this vote until June 10, 2026, when he anticipates a final budget vote. ► Mr. Hellen explained why they were recommending tabling. ► **MOTION to Amend** Resolution 26-03: Free Cash to Stabilization Account Transfers **to Table** it until June 10, 2026, by **Grella. SECOND by Cormier-Leger. No discussion:** ► **VOTE (to table): Yes-9, No-0, Absent-0.**
- b. Resolution 26-04: FY26 Capital Plan (Motion to Approve Resolution 26-04 - Majority Vote).** ► **MOTION to Waive** the reading by **Morrongiello. SECOND by Ojukwu. No discussion.** ► **VOTE: Yes-9, No-0, Absent-0.** ► **MOTION to Approve** Resolution 26-04: FY26 Capital Plan by **Grella. SECOND by Morrongiello. Discussion:** ► Councilor Morrongiello said he has an amendment that he emailed to Councilor Cormier-Leger and Mr. Hellen earlier which he read aloud. ► **MOTION to Amend** Resolution 26-04: FY26 Capital Plan, to insert before the last sentence, be it further resolved that the Town Council refers to the joint budget subcommittee for investigation and report the question of identifying recurring annual capital expenditures for schools, public safety, and technology currently funded through the capital improvement plan that should instead be funded through the annual operating budget and to recommend sustainable funding strategies for such expenses. The subcommittee shall report its findings and recommendations to the Town Council by September 30, 2026, by **Morrongiello. SECOND by Ojukwu. No discussion.** ► **VOTE (on the amendment): Yes-2 No-7, Absent-0. Amendment fails.** ► **MOTION to Amend** Resolution 26-04: FY26 Capital Plan, to add the \$75,000 for the district-wide school safety improvements and to remove the \$100,000 for the Chromebooks from the IT department by **LeBlanc. SECOND by Cormier-Leger. Discussion:** ► Councilor Griffith said it does not make sense to ignore Superintendent Giguere’s professional opinion about what he believes is the most pressing priority for the schools. She said she agrees the schools are safe and safety is important to keep at the forefront. She would be in favor of adding it, but would not be in favor of removing the line item of the Chromebooks as the schools have said that is their top priority. ► Chair Dellorco said he would have to second that. He said can we add it and keep the Chromebooks. ► Mr. Hellen said absolutely. ► Councilor Morrongiello explained he strongly opposes this motion as the students need the Chromebooks and the schools are safe. He encourages a no vote on this motion. ► **VOTE (on the amendment): ► ROLL CALL VOTE:** Callaway-Tripp-NO, Cormier-Leger-YES, Dellorco-NO, Grella-NO, Griffith-NO, LeBlanc-YES, Malloy-NO, Morrongiello-NO, Ojukwu-NO. ► **VOTE: Yes-2, No-7, Absent-0. Amendment fails.** ► **MOTION to Amend** Resolution 26-04: FY26 Capital Plan, to add \$75,000 for the district-wide school safety improvements by **Dellorco. SECOND by Grella. Discussion:** ► Councilor Ojukwu said he will support this but wants to call out that the superintendent did just suggest that for the \$75,000 they can wait a year on. ► **VOTE (on the amendment): ► ROLL CALL VOTE:** Callaway-Tripp-YES, Cormier-Leger-YES, Dellorco-YES, Grella-YES, Griffith-YES, LeBlanc-YES, Malloy-YES, Morrongiello-NO, Ojukwu-YES. ► **VOTE: Yes-8, No-1, Absent-0. Amendment passes.** ► **MOTION to Approve As Amended** Resolution 26-04: FY26 Capital Plan, by **Grella. SECOND by Griffith. No discussion.** ► **VOTE: Yes-9, No-0, Absent-0.**
- **MOTION to Extend** the meeting past 10 PM so the agenda can be finished by **Callaway-Tripp. SECOND by Griffith. No discussion.** ► **VOTE: Yes-9, No-0, Absent-0.**
- c. Resolution 26-05: FY26 Capital Enterprise Funds (Motion to Approve Resolution 26-05 - Majority Vote).** ► **MOTION to Waive** the reading by **LeBlanc. SECOND by Dellorco. No discussion.** ► **VOTE: Yes-9, No-0, Absent-0.** ► **MOTION to Approve** Resolution 26-05: FY26 Capital Enterprise Funds by **Grella. SECOND by Cormier-Leger. No discussion.** ► **VOTE: Yes-9, No-0, Absent-0.**
- d. Resolution 26-09: Gift Acceptance - Veterans Services Dept. (\$450) (Motion to Approve Resolution 26-09 - Majority Vote).** ► **MOTION to Waive** the reading by **Malloy. SECOND by Ojukwu. No**

discussion. ► **VOTE: Yes-9, No-0, Absent-0.** ► **MOTION to Approve Resolution 26-09: Gift Acceptance - Veterans Services Dept. (\$450) by Grella. SECOND by Cormier-Leger. Discussion:** ► Councilor Cormier-Leger thanked the doners for the donations. ► **VOTE: Yes-9, No-0, Absent-0.**

FUTURE AGENDA ITEMS: ► Councilor Griffith said she would like the subcommittees up and running again. ► Chair Dellorco said they were going to do liaisons. ► Mr. Hellen said he thinks the issue is the bandwidth issue. He does not know who will do all the work. They have to figure out the bandwidth on this. He cannot do four nights a week of meetings. ► Councilor Griffith said Mr. Hellen is doing MMA work. ► Mr. Hellen said that is over and he questioned if anyone would like to know what he does, how much time he spent on it, why, and the cost benefit for the town for doing it. He said his MMA term is up and no one even knows. He said it is frustrating. They want more meetings which means more drafting, more work, more agendas, and more priorities. All the department heads are here tonight and saying that we are not managing expectations well. And, every time he makes a small error, he gets grilled. This is very tense and frustrating. They need to talk about what he does, what his hours are, and a lot of other dynamics to the bandwidth of himself in addition to the staff that are in the room tonight. This is not sustainable. ► Councilor Griffith asked if subcommittees are not going to be filled, do we close them. ► Mr. Hellen said he does not know the answer. ► Chair Dellorco said he thinks they need to talk about the fire truck. ► Fire Chief Charles Allen said they had a truck they had to take out of service; it has a serious safety issue with the frame. They are working on a plan to replace that. They are looking at a demo truck. He asked the Town Council to reach out to him. He explained that all the departments rely on each other. We all work together. He said ordering a truck takes 36-48 months. They are looking at about \$935,000. He said the demo truck is being held for them for 30 days.

EXECUTIVE SESSION: ► **None.**

ADJOURN: ► **MOTION to Adjourn by Grella. SECOND by Callaway-Tripp. No Discussion.** ► **VOTE: Yes-9, No-0, Absent-0.**

Meeting adjourned at 10:19 PM.

Respectfully submitted,

Judith Lizardi
Recording Secretary



**TOWN
ADMINISTRATOR**
TOWN *of* FRANKLIN

MEMORANDUM

February 26, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

RE: Appointment - 250th Celebration Committee

I am asking the Town Council to ratify the appointment of Courtney Shimer as a member of the 250th Celebration Committee, in representation of Dean College. Courtney will be completing the term of another member from Dean College who resigned earlier this month.

Courtney's volunteer application is included in the packet for the March 4th Town Council Meeting.

As always, we greatly appreciate all who volunteer their time to the Town of Franklin!





APPOINTMENTS

Franklin's 250th Anniversary Celebration Committee

The Town Administrator has appointed Courtney Shimer to serve on Franklin's 250th Anniversary Celebration Committee with a term to expire on June 30, 2029.

MOTION to ratify the appointment by the Town Administrator of Courtney Shimer to serve as a Member of Franklin's 250th Anniversary Celebration Committee with a term to expire on June 30, 2029.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ NO: _____

ABSTAIN: _____ ABSENT: _____

RECUSED: _____

Nancy Danello, CMC
Town Clerk

Ted Cormier-Leger, Clerk
Franklin Town Council



Town of Franklin MA

355 East Central Street

Franklin, MA 02038

Phone: 508-520-4949

Volunteer Form

Good Government Starts with You!

Date Submitted: February 26, 2026

Name: Courtney T Shimer

Home Address: 1 Crystal Pond Lane
Franklin MA 02038

Mailing Address: 1 Crystal Pond Lane
Franklin MA 02038

Phone Number(s): [REDACTED]

Email Address: [REDACTED]

Current Occupation/Employer: Director of Career Services, Dean College

Narrative: I am excited about the opportunity to connect the work I do with students at Dean College to the goals of the Franklin 250 Committee. Through my role in career development and workforce partnerships, I bring insight into engaging college-age populations and building meaningful connections between institutions and the broader community.

In addition to my professional experience, I am also a resident of Franklin and a parent of two young children. I am invested in the continued growth and vibrancy of the town and value opportunities that strengthen community engagement and collaboration.

My background includes operations leadership, marketing, event planning, partnership development, and experiential program design — all of which may support the Committee's work.

In terms of availability, I am able to participate in monthly meetings and contribute to initiatives in a way that is consistent and dependable alongside my full-time professional responsibilities. I am committed to supporting the Committee's efforts and am flexible in contributing where my skills and availability are most useful.

Board(s) / Committee(s): 250TH ANNIVERSARY CELEBRATION COMMITTEE



**TOWN
ADMINISTRATOR**
TOWN *of* FRANKLIN

MEMORANDUM

February 27, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

RE: 2026-27 Town Council/Town Administration Goals Setting Session, Part II

Tonight is the second night of discussion on biennial goals. The Council reviewed the preliminary list at its February 4, 2026 meeting. As the Council decided that evening, two members emailed me additional goals to be considered. Those are highlighted in red. I have also provided some status updates, where applicable.

I would recommend going through each goal and ensuring a majority, or all, of the members are supportive of the entire list. The Council can add more or eliminate some of these goals tonight or in the future.

I would recommend considering a vote on the full set of goals, unless tabled to a future meeting.

Let me know if you have any questions.



**TOWN OF FRANKLIN
RESOLUTION 26-10**

**ADOPTION OF 2026-2027 TOWN COUNCIL AND
TOWN ADMINISTRATION GOALS**

WHEREAS, The Town Council of the Town of Franklin, recognizing the importance of setting goals for projects and initiatives on a biennial basis, wishes to formally adopt the **2026-2027 Town Council and Town Administration Goals**; a copy of which is attached hereto as "Exhibit 1",

NOW THEREFORE, BE IT RESOLVED THAT:

The Town Council of the Town of Franklin hereby adopts the **2026-2027 Town Council and Town Administration Goals**, a copy of which is attached hereto as "Exhibit 1"; said adoption is effective until revised or revoked by resolution of the Town Council of the Town of Franklin.

This Resolution shall become effective according to the provisions of the Town of Franklin Home Rule Charter.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ **NO:** _____

ABSTAIN: _____ **ABSENT:** _____

**Nancy Danello, CMC
Town Clerk**

RECUSED: _____

**Ted Cormier-Leger, Clerk
Franklin Town Council**

2026–2027 Town Council and Town Administration Goals

Last updated: March 4, 2026

General Government

- Conduct a town and schoolwide short term strategic planning exercise, which will focus on a common vision, values, purpose and what are the town and school priorities staff should focus on for the next 1–5 years.
 - Status: Review consultant procurement on March 18th w/ School Committee.
- Approve an updated Rules of Procedure for the Town Council.
 - Status: Done!
- Support the [250th Town Anniversary Committee](#).
 - Status: Anticipated June presentation and update. Also, the World Cup.
- Evaluate alternatives to liquor licensing before the Town Council.
- Decide on formalizing Town Council Subcommittees and/or Liaisons.
 - Joint Budget subcommittee
 - Town Charter Review Ad Hoc Committee
 - **Communications subcommittee or liaisons?**
 - **Economic Development subcommittee or liaisons?**
- Review [Chapter 82 Town Fees](#), including, but not limited to ambulance receipts, town department requests and parking and traffic enforcement.
 - Status: Anticipated May/June 2026 parallel to the budget process.
- Establish an Ad Hoc Town Charter Review Committee and review committee recommendations.
 - Status: March 4th committee creation and spring kick off.
- **NEW (Councilor Malloy):** Develop a communications strategy with the new Communications Director and Council Subcommittee or Liaisons. One objective includes adding new modes of communications, methodologies used, and response metrics, while identifying a schedule of communications to residents on key Town activities and information.
 - Status: Communications Director hired and this is part of her work plan.

Finance

Strategic Finance Goals:

- Develop a strategy and/or policy to stabilize the town operating budget for FY28 and FY29 through the Joint Budget Subcommittee or similar working groups.
 - Status: Committee members have been announced and will coordinate a meeting in April.
- Conduct a tax rate workshop prior to the annual tax rate setting hearing on a split tax rate and property tax exemptions.
 - Status: Anticipated one or two meetings dedicated to tax rates in Fall.
- **NEW (Councilor LeBlanc)** Develop a 10-year Capital Plan for the FY27 capital cycle.
- **NEW (Councilor Morrongiello)** Develop a budget bylaw or policy starting with the FY2028 Budget, to ensure a more objective allocation process.

Standard Finance Goals:

- Review & approve Town Finance Policies. [Last adopted 2024.](#)
 - Status: Finance Committee to review on March 11th, Council to review in May.
- Review annual financial audit and OPEB actuarial at public meetings.
 - Status: Confirmed May 13, 2026.
- Approve annual capital budget for FY26 and FY27.
 - Status: FY26 Capital Plan partially completed; remaining
- Approve annual operating budget for FY27 and FY28.
 - Status: FY27 budget process has begun. Expected completion June 10th.
- Approve annual CPA Annual budget and projects recommended by the Community Preservation Committee for FY27 and FY28.
 - Status: Anticipated late March/April 2026 Public Hearing.

Public Works

These goals are based off the most immediate needs and projects before the DPW:

- Support the closeout of the [Beaver Street Interceptor Project](#) through 2027.
 - Status: See [website here](#).

- Approve a water rate increase, effective in FY28, to implement the Water Tank Improvements Master Plan (Approximately \$15 million worth of improvements), notably the Hillside Water Tank.
- Approve and finance a new 5-year Water Main replacement plan through FY30.
- Develop a strategy for the Beaver Street Recycling Center landfill cap, design and financing.
- Continue to fund and accept public ways. The Town has about 100-110 remaining private ways in the queue for public acceptance. We usually accomplish 1-4 every two years.
- Develop a strategy to prioritize and finance town infrastructure investments, including roads, sidewalks, grounds, parks, stormwater, sewer, water, recycling and open space and recreation, (suggested additional language) with specific emphasis on traffic calming measures, improvement at key intersections, annual accessibility audits, and ADA compliance improvements.

DRAFT

Public Property and Facilities

- Prioritize and fund rebuilding the Senior Center sprinkler system.
 - Status: FY26 Capital funding approved; work to commence spring and summer 2026.
- Finalize a site, design and strategy for the [Police Station Building Project](#) and/or other associated uses with the former Davis-Thayer and Parmenter school parcels.
 - Status: Scheduling a visit from the Building Committee to discuss at a Council meeting.
- Draft and issue a Request for Proposals to sell, or lease, the parcel at 275 Beaver Street, which is the current Recreation Department.
- Hire an OPM and begin design of the Washington Street Elementary School (formerly Remington-Jefferson) renovation.
- Support the King Street Memorial Park rehabilitation through Phase 1 and future phases (using CPA funds).
- Evaluate the reuse or sale of the Davis-Thayer School parcel by following the Davis-Thayer Reuse Committee's work, including options for a Request For Proposals (RFP).
- Other projects that have been included in the Executive Session.

Community Planning

Economic Development Goals:

- File a local home rule hotel tax legislation to charge an additional 2% on local hotel stays.
- **NEW (Councilor Malloy):** Coordinate an annual or semi-annual restaurant week to generate an appetite for Franklinites to eat local and attract visitors to Franklin's diverse restaurant scene!
- Marketing & Branding Phase 2: Wayfinding signs. The town completed its [Phase 1](#) of the approved Marketing and Branding master plan and can pause or move forward.
- **NEW (Councilor Morrongiello)** Revitalize downtown Franklin by redeveloping vacant, deteriorated, and contaminated properties while attracting anchor establishments that generate foot traffic and economic activity.

Master Plan Implementation Goals:

- **NEW (Councilor Morrongiello)** [TC2.2](#) Work with GATRA for fixed bus routes in addition to current on-demand microtransit.
- **NEW (Councilor Morrongiello)** [S1.1a](#) | Pursue DOER "Climate Leader" designation.
- **NEW (Councilor Morrongiello)** [H1.5a](#) Dedicate annual CPA contributions to the Affordable Housing Trust.
- **NEW (Councilor Morrongiello)** [CSF5.2](#) | Explore regional composting at Beaver Street Recycling Center.
- **NEW (Councilor Morrongiello)** [LU5.1](#): Consider Form-based code for DC and C1 districts.
- **NEW (Councilor Morrongiello)** [H1.1c](#): Adopt a 40R Smart Growth Zoning Overlay District downtown.
- Develop a design for the town-owned SNETT parcel with the state [Department of Conservation and Recreation](#) as outlined in Objective 3.5 in the town [Open Space & Recreation Plan](#).

- Implement the preliminary phases of the approved master plans for [Schmidt Farm and Maple Hill](#) open space parcels as outlined in the town [Open Space & Recreation Plan](#) (using CPA funds).

Other notable Master Plan Implementation goals being worked on by town boards, which may include Town Council and Planning Board involvement:

- (Design Review Commission) [LU5.5a](#): Empower Design Review Commission to be an approving board or otherwise enforce design reviews. [LU5.5b](#): Update design guidelines.
- (Conservation Commission) [LU1.3a](#) Develop bylaws related to deforestation and options for habitat restoration.
- (Historical Commission) [LU5.3a](#): Create a historic district study committee per MA statute to investigate the desirability of establishing an historic district in Franklin.
- (Town Administrator, Town Attorney and Department of Planning & Community Development) A housecleaning zoning bylaw – a technical cleanup of some Zoning Use Regulations Schedule and outdated information in zoning bylaws, notably in the Crossing Neighborhood.
 - A subset of this is a house cleaning update to the town’s wireless communications zoning bylaws to reflect current federal and state laws.
- **NEW (Councilor Morrongiello)** Create a policy establishing a 10–year planning cycle with a regular review timeline for a Mission/Vision/Values statement, Strategic Plan, Master Plan, Housing Production Plan, ADA Transition Plan, Comprehensive Facilities Assessment, Long–Term Capital Improvement Plan and other regularly occurring planning commitments.



**TOWN
ADMINISTRATOR**
TOWN *of* FRANKLIN

MEMORANDUM

February 27, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

RE: Town Charter Review Ad Hoc Committee

The Council will consider a proposed Town Charter Review Ad Hoc Committee.

The purpose of this committee is to do a preliminary review of the Town Charter. The objective should be to do some community outreach and produce a report of issues that have been raised about potential charter changes.

Rule of Procedure Ad Hoc Committee reference:

25. AD HOC COMMITTEES Ad Hoc Committees may be established, as needed, by majority vote of the Council. The members of any ad hoc committee, including the Chair and Vice-Chair, shall be appointed by the Chair of the Council in consultation with the Town Administrator. The Council shall dissolve any ad hoc committee, by majority vote, when the Council determines that its mission or purpose has been completed.

Let me know if you have any questions.



**TOWN OF FRANKLIN
RESOLUTION 26-11**

**ESTABLISHMENT OF TOWN COUNCIL AD HOC SUBCOMMITTEE
TO REVIEW TOWN CHARTER**

WHEREAS, The Franklin Town Council desires to establish an Ad Hoc Subcommittee to Review the Town Charter;

NOW THEREFORE, the Franklin Town Council hereby establishes the Ad Hoc Subcommittee to Review the Town Charter as follows:

1. The purpose of the Town Council Ad Hoc Subcommittee to Review Town Charter (hereinafter "subcommittee") is to have three town councilors, authorized and appointed per Section 25 of Franklin Town Council Procedures Manual, conduct a non-binding preliminary review of the Franklin Home Rule Charter.
2. The subcommittee consists of three (3) members of the Town Council, including a Chair, Vice-Chair and Clerk.
3. The subcommittee's responsibilities include:
 - Conducting a non-binding preliminary review of the town charter;
 - Conducting outreach to the community to receive feedback and public input;
 - Producing a final report, which may include recommendations on next steps, and shall be reviewed by the Town Council to determine the will of the public in altering the Town Charter.
4. The subcommittee shall be advisory only and will not supersede any formal legal process required or authorized by Massachusetts General Law or within the Franklin Town Charter or Town Code to amend the Franklin Home Rule Charter; the Committee recognizes that to amend the Town Charter will require a Charter Commission and/or legislative and/or ballot authorization.

This Resolution shall become effective according to the provisions of the Town of Franklin Home Rule Charter.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ **NO:** _____

ABSTAIN: _____ **ABSENT:** _____

**Nancy Danello, CMC
Town Clerk**

RECUSED: _____

**Ted Cormier-Leger, Clerk
Franklin Town Council**



**TOWN
ADMINISTRATOR**
TOWN *of* FRANKLIN

MEMORANDUM

February 27, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

RE: Fire Truck BAN

I am requesting the Council approve a BAN to purchase the Fire Truck. The Finance Committee met on February 25, 2026 to discuss financing options and unanimously recommended this approach.

The options were outlined in a memo from the CFO at the meeting. Materials are included in the packet and also [linked here](#).

The Fire Chief and Deputy Fire Chief will be present to answer questions.

Please let me know if you have any questions.



**FINANCE
DEPARTMENT**
TOWN *of* FRANKLIN

MEMORANDUM

Date: February 17, 2026

To: Finance Committee

From: Kerri Bertone, Chief Financial Officer

RE: Financing Options – Purchase of New Fire Truck (\$935,000)

The purpose of this memorandum is to present financing options for the purchase of a new Fire Truck in the amount of \$935,000. Below is a summary of the available approaches, including their financial implications.

Option 1: Long-Term Bond – 10 years

Conduct a borrowing for the full amount of **\$935,000** over a 10-year term at an estimated interest rate of **3%**. Our model shows at 3%, the total cost over a ten year note would be \$117,240 annually. This amount would be included into the debt service of the operating budget and would increase the budget deficit.

Financing the Fire Truck through a 10-year bond would lock in the interest rate for the entire term, providing budget certainty and protection from future rate increases. While issuance costs are higher than short-term borrowing, this option provides long-term stability and predictable annual debt service payments.

Option 2: Borrowing Anticipation Note (BAN)

Issue a Borrowing Anticipation Note (BAN) for the full amount of **\$935,000, or \$582,154**, if the Town used the available \$352,846 in revenue from the Fire Truck Stabilization Fund

A BAN is a short-term financing instrument, typically issued for one year. At the end of the term, the note may be renewed (rolled over) annually until permanent financing is issued or the debt is retired. Each time the BAN is renewed, the interest rate is reset based on current market conditions.

Key characteristics of a BAN include:

- **Short-term maturity** (typically 1 year)
- **Interest-only payments during the note term**, principal is paid at renewal or conversion to permanent financing)
- **Lower issuance costs** compared to a long-term bond
- **Flexibility** to reduce the borrowing amount if reserves become available

An estimated interest rate of **3.50%** is assumed for a one-year BAN issued through the Massachusetts Department of Revenue State House Note Program. Based on this rate, the estimated total interest cost for FY27 would be approximately **\$32,725** if borrowing \$935,000, or approximately **\$20,375** if borrowing \$582,154.

Because issuance costs for a BAN are significantly lower than those of a bond, this structure can be more cost-effective in the short term, particularly if the Town anticipates reducing the principal amount over time or combining this borrowing with other future authorized projects into a single bond issue.

However, unlike a 10-year bond, a BAN does **not** lock in an interest rate. Each annual renewal exposes the Town to potential rate changes and debt service payment could rise if rates increase, but could also decrease. Rates could also decrease.

Summary Considerations

- **Bond (10-Year Term):** Rate certainty and stability; higher issuance costs.
- **BAN:** Lower issuance costs and short-term flexibility; exposure to interest rate risk, but potential for lower interest rate.

I look forward to discussing these options further and receiving direction on the preferred financing approach.



Town of Franklin Fire Department

40 West Central Street
Franklin, Massachusetts 02038
Tel. (508) 528-2323
Fax. (508) 520-4912



Charles J. Allen, *Fire Chief*
Tracey Hosford, *Executive Assistant*

James P. Klich, *Deputy Fire Chief*
Joseph S. Barbieri, III, *Deputy Fire Chief*

TO: Jamie Hellen, Town Administrator
FROM: Charles Allen, Fire Chief
DATE: February 10, 2026

The intent of this letter is to formally advise you of a serious apparatus safety issue involving one of the Franklin Fire Department's fire engines and to outline a recommended course of action that prioritizes firefighter safety, fiscal responsibility, and long-term fleet sustainability for the Town.

Executive Summary

The Franklin Fire Department has removed a fire engine from service due to advanced frame corrosion that has resulted in a structural safety failure. The apparatus is unsafe to operate and cannot be returned to service.

This condition is consistent with the known risks associated with this generation of apparatus; however, the timing and severity of the deterioration could not be precisely predicted. As reflected in the Town's adopted capital replacement plan, this engine was originally scheduled for replacement in 2023. Following the purchase of two new engines in 2021, its replacement was deferred to 2028 with the understanding that the Department would manage the associated risk on a year-to-year basis and continue operating the apparatus only as long as it could be done safely. Based on recent inspection findings, that threshold has now been reached.

Based on the condition of the apparatus, prior experience with similar equipment, and current fire apparatus market conditions, replacement represents the most reasonable course of action. The Department has identified a manufacturer demonstration pumper available at a purchase price of **\$935,000**. Because this is a demonstration unit rather than a custom build, the apparatus can be delivered and placed into service within approximately **60 days**.

Funding Options (Estimated Annual Principal and Interest)

The following funding options are provided for the Town's consideration (10 Year Term):

Option 1 – Bond the apparatus: estimated annual principal and interest payment of approximately **\$139,950**.

Option 2 – Utilize Fire Apparatus Stabilization Funds: apply **\$352,846**, and **78,000 Bond Premium**, resulting in an estimated annual principal and interest payment of approximately **\$59,201**. Additional funding options may be available.

Background and Capital Replacement Context

In 2021, former Fire Chief James McLaughlin advised the Town of significant frame corrosion issues affecting a 2007 Pierce pumper, which was inspected, deemed unsafe, and subsequently replaced. As part of that same review, the Department evaluated the 2013 Pierce Impel engine and identified early-stage corrosion; however, the apparatus remained serviceable at that time.

According to the Town's adopted capital replacement plan, this engine was originally scheduled for replacement in 2023. Following the acquisition of two new fire engines in 2021, the replacement schedule was adjusted and deferred to 2028. This change was made knowingly, with the understanding that the apparatus was part of a corrosion-prone generation and would be managed on a year-to-year basis with continued monitoring and interim repairs, and removed from service if it could no longer be operated safely.

Current Condition and Inspection Findings

As part of routine evaluation, the apparatus was inspected by the Foxborough Fire Department Motor Squad for limited review purposes. During that inspection, significant deterioration of the rear cross member was identified. More recently, department personnel reported drivability concerns, including abnormal swaying while the apparatus was in motion. Based on these concerns, the Town's Fleet Manager conducted an inspection.

In addition, while the apparatus was parked in the station, pieces of delaminated metal from the frame were observed on the floor beneath the vehicle, further confirming advanced structural deterioration. Following the Fleet Manager's evaluation, the frame was determined to be extensively rotted and structurally compromised, and the apparatus was immediately removed from service. Photographic documentation of the deterioration is attached for your review.

Repair History and Financial Considerations

Since December 2018, the Town has expended **\$132,010.41** in repairs and maintenance for this apparatus, equating to an average of approximately **\$18,354 per year** (approximately **\$1,529 per month**). While this level of spending is not unexpected for an aging fire engine, given the apparatus's age and documented structural deterioration, it is reasonable to expect that repair and maintenance costs would continue to increase if the vehicle were returned to service.

The Department discussed remediation options with multiple fire apparatus repair facilities and relied on prior experience evaluating similar corrosion issues. Based on those discussions and that experience, the only viable repair approach would be **full frame rail replacement**. The Department was advised to plan for a **minimum cost of approximately \$250,000**, with additional costs likely once disassembly begins, and a **minimum of 18 months of downtime**.

Assuming an optimistic remaining service life of **seven years**, the frame rail replacement alone would equate to approximately **\$35,714 per year**. When combined with the apparatus's historical annual maintenance cost of **\$18,354**, the resulting total annual cost of ownership would be approximately **\$54,068 per year**, not including escalation in repair costs or the operational impact of extended downtime. Even if completed, this investment would return the Town to a 2013 apparatus with limited remaining service life and ongoing reliability concerns.

Based on this analysis, further investment in this engine does not represent a reasonable or fiscally responsible use of Town resources.

Replacement Opportunity and Operational Plan

Current fire apparatus market conditions are characterized by extended build times, with custom-ordered engines typically requiring **24 to 36 months or longer** for delivery. The Department has identified a manufacturer demonstration pumper available at a purchase price of **\$935,000**. Because this is a demonstration unit rather than a custom order, the apparatus can be delivered and placed into service within approximately **60 days**.

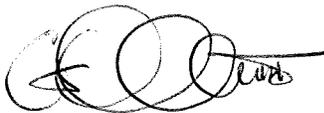
If approved, the replacement apparatus will be placed into service, and a 2021 engine will be moved into reserve status. This approach maintains operational readiness, distributes wear across the fleet, and maximizes the service life of the Town's newer apparatus.

Conclusion

This recommendation addresses a known risk that has now progressed beyond what can be safely managed. The Department knowingly operated this apparatus on a year-to-year basis after its replacement was deferred and has now reached the point where continued operation or further investment is no longer reasonable. Based on the documented condition of the apparatus, prior experience with similar equipment, and current market realities, replacement represents the most responsible path forward for maintaining reliable fire protection services for the Town of Franklin.

Thank you for your time and consideration. I am available to discuss this matter further or to provide any additional documentation or clarification as needed.

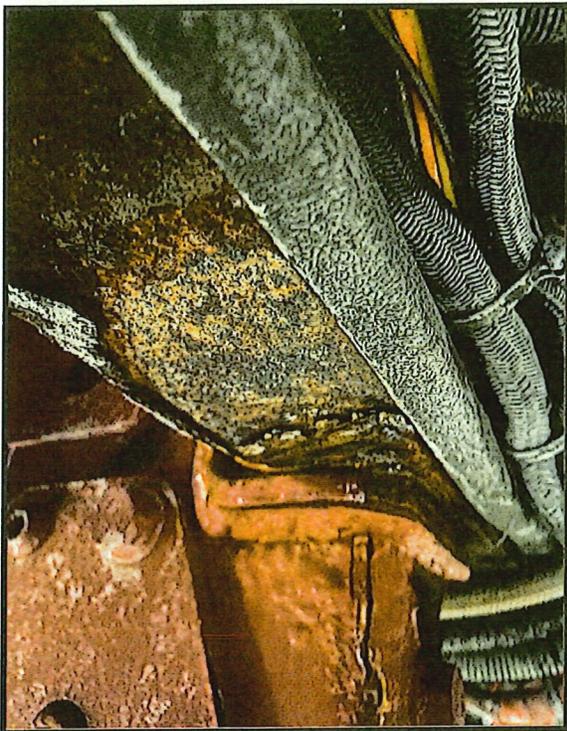
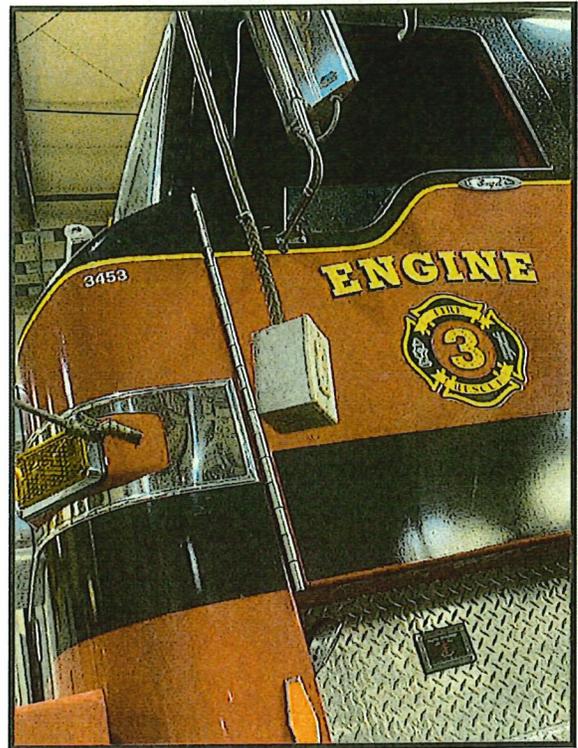
Respectfully,
Charles Allen

A handwritten signature in black ink, appearing to read 'Charles Allen', with a stylized flourish extending to the right.

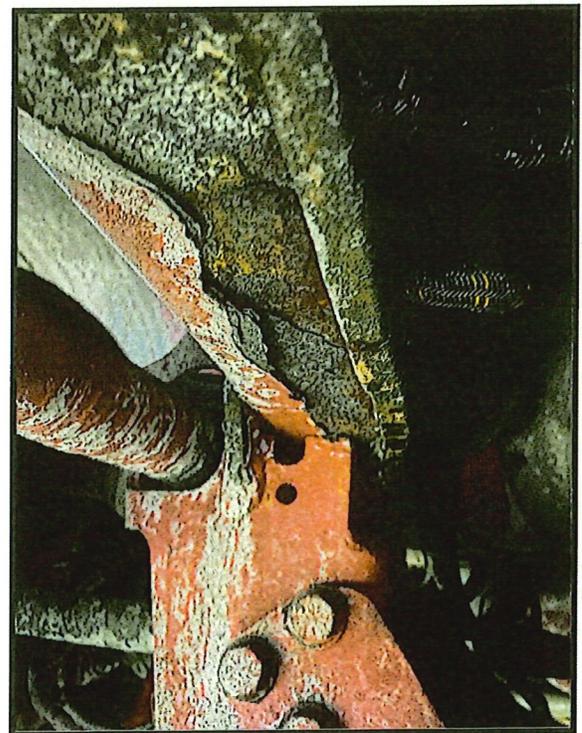
Fire Chief
Franklin Fire Department

The Franklin Fire Department is committed to providing the highest level of public safety services for our community. We safely protect lives and property through fire suppression, training, emergency medical and transportation services, disaster and crisis management, fire prevention and public education.

Engine 3 Frame Degradation 2/6/2026



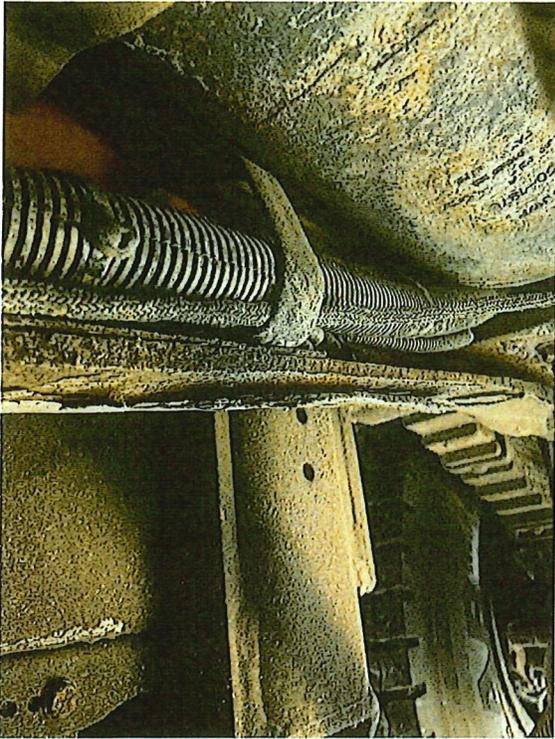
Crossmember Connection



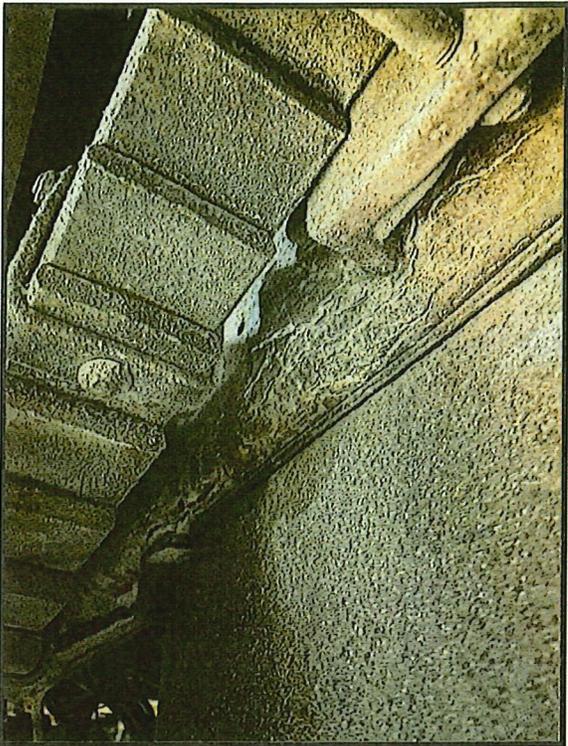
Torque Tube Connection To Frame

Engine 3 Frame Degradation 2/6/2026

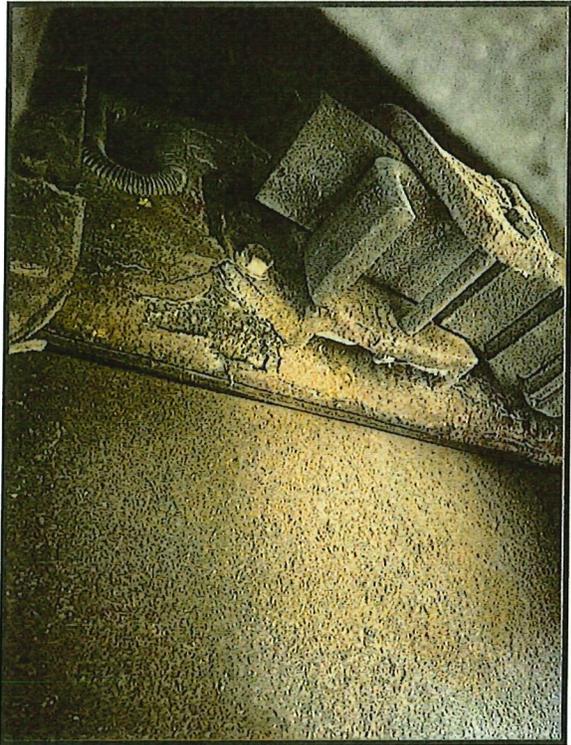
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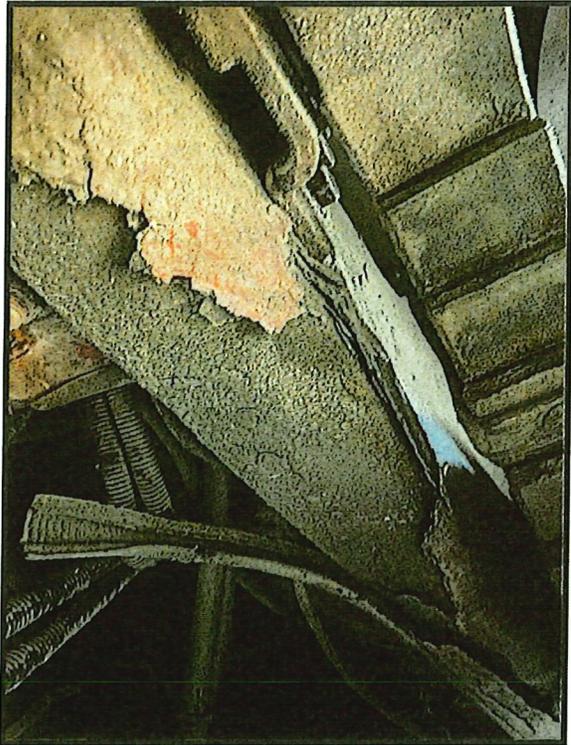
Passenger Side Inner Frame Rail Showing Delamination



Passenger Side Outer Frame Rail Showing Delamination and Cracking



Drivers Side Rear Spring Perch Mount Showing Delamination



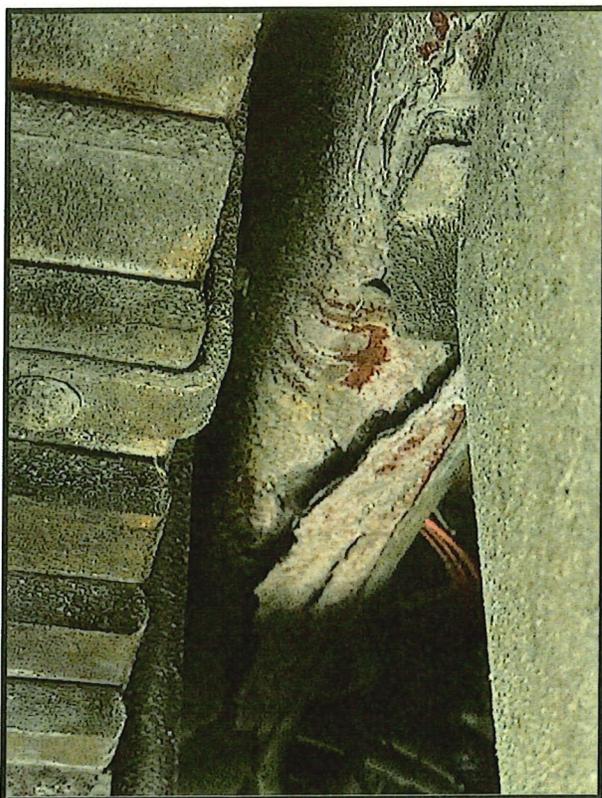
Drivers Side Frame Rail Showing Extreme Delamination



Structural Gusset Plate
Advanced Section Loss
Delamination Cracked
at Welded Joint



Frame Rail Corrosion with
Delamination



Structural Frame Rail Cracked and
Delaminating

Fire											
	Odometer Readings	Year Purchased	Item Description	FY To be Replaced	FY26	Year 1 FY27	Year 2 FY28	Year 3 FY29	Year 4 FY30	Year 5 FY31	Year 6 FY32
Fleet											
Engine 3		2013	Class A Fire Pumper	2028			\$1,000,000.00				
Brush 1		2004	Brush truck	2029				\$75,000.00			
Brush 2		2004	Brush truck	2029				\$75,000.00			
Brush Tender		N/A	Hybrid on/off-road water tender/brush truck	2030					\$640,000.00		
Car 6		2011	EMS Division administrative staff vehicle	2027		\$75,000.00					
Car 7		2010	Utility pick-up truck	2026	\$84,400.00						
Car 1		2020	Fire Chief administrative vehicle	2028			\$75,000.00				
ISU		2025	Incident Support Unit	2035							
UTV		2025	Polaris UTV with Firefighting Skid Unit	2035							
	Total Fleet				\$84,400.00	\$75,000.00	\$1,075,000.00	\$150,000.00	\$640,000.00	\$0.00	\$0.00
Equipment											
PPE		ongoing	Personal protective equipment - personal issue fire gear	ongoing	\$61,300.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Portable radios		ongoing	Additional portable radios and accessories	2026	\$32,500.00						
Station alerting		ongoing	Radio Communications Infrastructure and Station Alerting	2026	\$39,700.00						
EMS equipment		ongoing	Durable Pre-Hospital Cardiac Equipment	2026	\$160,600.00						
SCBA		2017	MSA G1 SCBA masks	2026	\$29,600.00						
SCBA		2017	Complete SCBA units	2032						\$300,000.00	\$300,000.00
	Total Equipment				\$323,700.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$400,000.00	\$400,000.00
Technology											
Ambulance laptops		2024	Rugged laptops	2028			\$36,000.00				
	Total Technology				\$0.00	\$0.00	\$36,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Facilities											
	Total Facilities				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Capital Items											
	Total Other Capital				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Capital Improvement Requests					\$408,100.00	\$175,000.00	\$1,211,000.00	\$250,000.00	\$740,000.00	\$400,000.00	\$400,000.00

Foxborough Fire Department
Motor Squad
 8 Chestnut St.
 Foxborough, MA 02035
 ebohnert@foxboroughfire.com
 (978) 201-9442



Invoice: INV-691
Date: 10/29/2025

Bill To
 Franklin Fire Department
 40 W. Central St.
 Franklin, MA 02038
 P: 508-528-2323

Ship To Franklin Fire Department
 600 King Street
 Franklin, MA 02038

Remit Payment To Foxborough Fire and Rescue Department
 8 Chestnut St.
 Foxborough, MA 02035

Service Order	Terms	Due Date	Authorizer	Customer PO	Service Writer	Unit #
SO-1784	Net 30	11/28/2025	Jay Stearns		Bohnert, Eoin	E3# JO26249

Item	Description	Quantity	Rate	Amount
------	-------------	----------	------	--------

PM: Fire Apparatus Chassis Service

Cause: Customer request

(PM)

Labor **Correction:**
 Engine / Lubrication / Change engine oil and filters, fuel filters and inspection of chassis

Parts & Labor \$1,250.00

PM: Pump Service

Cause: Customer request

(PM)

Labor **Correction:**
 Fire Pump / General / Complete service and inspection of all pump components

Parts & Labor \$610.00

Unit: E3# JO26249 (ENGINE 3) VIN: 4P1CJ01A0DA013453
 2013 Pierce Impel
 Chassis: 82,021 Miles
 Fire Pump: 0 Hours

Pre-Charge Subtotal \$1,860.00

Exempt \$0.00
 (0% of \$0.00)

Total \$1,860.00

Payments & Credits \$0.00

Balance Due \$1,860.00

Any warranties on the parts and accessories sold hereby are made by the manufacturer. You understand and agree that we make no warranties of any kind unless expressed in writing. You hereby authorize us to perform the repair work herein set forth and to purchase the necessary material and parts to perform such repair work. You agree that we are not responsible for loss or damage to your vehicle or articles left in your vehicle in case of fire, theft, or any other cause beyond our control or for any delays caused by unavailability of parts or delays in part shipments by the

supplier or transporter. ***All pumps should be dropped off empty, tank drained and valves left open during the winter months***

"Without us, the Pride don't ride!"


Franklin Fire Department

40 W. Central St.
Franklin, MA 02038
jbarbieri@franklinma.gov

Fire Apparatus Chassis Service

Completed Date: 10/29/2025
Unit: E3# JO26249 VIN: 4P1CJ01A0DA013453
Year/Make/Model: 2013 Pierce Impel
Chassis Miles: 82,021 Miles (10/23/2025)
Engine Hours: No recorded.
Next Due: 4/29/2026; 82,521 Miles
Service Order: SO-1784


Foxborough Fire Department Motor Squad

8 Chestnut St.
Foxborough, MA 02035
ebohner@foxboroughfire.com

Engine: 73470181 CUMMINS ISL 8.9L L6 DIESEL

Procedure	Result	Procedure	Result	Procedure	Result
1. PERFORM DOT BRAKE TEST	Defective (Maxi brake leaking at push switch. 35psi pop)	2. CHECK WINDSHIELD DOOR GLASS AND MIRROR CONDITION	Satisfactory	3. CHECK OPERATION OF HEATED AND POWER MIRRORS	Satisfactory
4. CHECK WINDSHIELD WIPER WASHER OPERATION	Satisfactory	5. CHECK MANUAL/ELECTRIC WINDOW OPERATION	Defective (Left rear window won't go up without help)	6. CHECK ENGINE STARTS IN NEUTRAL OR PARK ONLY	Satisfactory
7. CHECK HVAC CONTROLS AND OPERATION	Satisfactory	8. CHECK A/C OPERATION	Satisfactory	9. CHECK DEF FLUID GAUGE AND ADEQUATE FLUID LEVEL	Satisfactory
10. CHECK HORNS AIR AND ELECTRIC	Satisfactory	11. CHECK SEAT CONDITION AND SEATBELT OPERATION	Satisfactory	12. CHECK INTERIOR AND DASH LIGHT OPERATION	Satisfactory
13. CHECK ALL SWITCH OPERATION	Satisfactory	14. CHECK FOR VALID STATE INSPECTION STICKER	Satisfactory	15. CHECK MUDFLAPS	Satisfactory
16. CHECK LIGHTS/ REFLECTOR OPERATION DOT/EMERGENCY	Satisfactory	17. CHECK RADIATOR FAN AND SHROUD	Satisfactory	18. CHECK BELTS AND HOSES	Satisfactory
19. CHECK AIR FILTER AND RESET RESTRICTION GAUGE	Satisfactory	20. CHECK CAB MOUNTING AND TILT MECHANISM	Satisfactory	21. CHECK OIL LEVEL-PRE DRAIN	Satisfactory
22. CHECK STEERING SHAFT U JOINTS AND SLIP YOKE	Satisfactory	23. CHECK COOLANT FLUID LEVEL	Satisfactory	24. CHECK ALTERNATOR, A/C AND AIR COMPRESSOR MOUNTING	Satisfactory
25. INSPECT INTAKE AND EXHAUST FOR LEAKS	Satisfactory	26. CHECK BATTERY CONDITION AND BATTERY BOX	Satisfactory (Shows low battery light when key on /engine off. Starts fine)	27. CHECK STARTER AND ALTERNATOR WIRING FOR DAMAGE OR CORROSION	Satisfactory
28. CHECK FOR OIL OR FLUID LEAKS	Defective (Class 1 oil leak left rear at head gasket area)	29. CHECK POWER STEERING LEVEL	Satisfactory	30. CHECK ENGINE AND TRANSMISSION MOUNTS	Satisfactory
31. CHECK AUTOMATIC TRANSMISSION LEVEL	Satisfactory	32. CHECK EXHAUST SYSTEM FOR LEAKS AND DAMAGE	Satisfactory	33. INSPECT CROSSMEMBERS FOR CRACKS OR DAMAGE	Defective (Rear cross members severely rotted)
34. INSPECT STEERING GEAR FOR LEAKS AND PROPER MOUNTING	Satisfactory	35. CHECK CAB/BODY FOR NEW DAMAGE	Satisfactory	36. CHECK DOOR ACCESS AND LATCHES	Satisfactory
37. INSPECT ALL STEPS AND GRABRAILS	Satisfactory	38. INSPECT SPRINGS AND SHOCKS	Satisfactory	39. INSPECT AIR HOSES AND WIRE HARNESSSES FOR DAMAGE /CHAFFING	Satisfactory
40. INSPECT PTO PUMP LINES AND HOSES	Satisfactory	41. INSPECT AIR DRYER	Satisfactory	42. INSPECT FUEL TANK STRAPS FOR CORROSION	Satisfactory
43. INSPECT FRONT BRAKE LINING/PADS/ROTOR AS APPLICABLE	Satisfactory	44. VISUALLY CHECK WHEEL SEALS	Satisfactory	45. VISUALLY INSPECT REAR BRAKE LINING/PADS/ROTOR AS APPLICABLE	Satisfactory

46. VISUALLY CHECK REAR WHEEL SEALS	Satisfactory	47. CHECK TIRE CONDITION	Satisfactory	48. LOAD TEST BATTERIES	Satisfactory (Passes load test)
49. MEASURE FRONT AND REAR BRAKE LIFE AND REPORT	Satisfactory (22+ both rears. Disk front no indicators, rotors look good)	50. PRESSURE TEST COOLING SYSTEM AND CAP	Satisfactory	51. DRAIN AIR TANKS AND CHECK FOR WATER	Satisfactory
52. MEASURE TIRE TREAD DEPTH FRONT AND REAR	Satisfactory (New rears 14+ on both fronts)	53. CHECK SPRING BRAKE CONDITION	Satisfactory	54. INSPECT AND LUBRICATE DRIVELINE	Satisfactory
55. LUBRICATE KING PINS	Satisfactory	56. LUBRICATE FRONT END COMPONENTS	Satisfactory	57. INSPECT AND LUBRICATE REAR SUSPENSION	Satisfactory
58. LUBRICATE ALL LATCHES, LOCKS AND HINGES	Satisfactory	59. LUBRICATE S CAMS AND SLACK ADJUSTERS FRONT AND REAR AS APPLICABLE	Satisfactory	60. LUBRICATE SPRING PINS	Satisfactory
61. REPLACE ENGINE MOUNTED FUEL FILTER(S)	Satisfactory	62. REPLACE FRAME MOUNTED FUEL/WATER SEPARATOR AS APPLICABLE	Satisfactory	63. CHANGE COOLANT FILTER (IF APPLICABLE)	Satisfactory
64. CHANGE ENGINE OIL AND FILTER(S). TORQUE DRAIN PLUG	Satisfactory (Drain plug finger tight on removal)	65. REPLACE DEF FILTER (AS APPLICABLE)	N/A		

Technician: Eoin Bohnert

Digital Signature: Eoin Bohnert

Date: 10/29/2025



Franklin Fire Department
 40 W. Central St.
 Franklin, MA 02038
 jbarbieri@franklinma.gov

Pump Service

Completed Date: 10/23/2025
Unit: E3# JO26249 VIN: 4P1CJ01A0DA013453
Year/Make/Model: 2013 Pierce Impel
Chassis Miles: 82,021 Miles (10/23/2025)
Engine Hours: No recorded.
Next Due: 4/23/2026; 100 Hours
Service Order: SO-1784



Foxborough Fire Department Motor Squad
 8 Chestnut St.
 Foxborough, MA 02035
 ebohnert@foxboroughfire.com

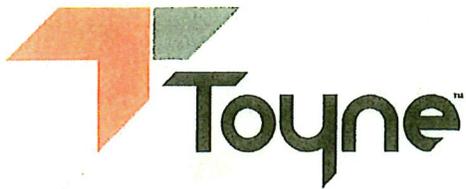
Fire Pump: B0367 HALE QMAX150-23X

Procedure	Result	Procedure	Result	Procedure	Result
1. Check air shift operation	Satisfactory	2. Check pump in gear/ok to pump lights	Satisfactory	3. Change transfer case fluids	Completed
4. Change autolube oil	Satisfactory	5. Check pump manifold and flange conditions	Satisfactory	6. Check input and output shaft seals	Satisfactory
7. Check pump packing condition and adjustment, if applicable	Satisfactory	8. Check Mechanical seals, if applicable	Satisfactory	9. Check autolube external condition if applicable	Satisfactory
10. Check operation of all valves	Satisfactory	11. Lubricate all valve assemblies	Completed	12. Lubricate all drain valve assemblies and handles	Completed
13. Lubricate all valve rods	Completed	14. Lubricate relief valve	Completed	15. Check primer fluid level if applicable	Satisfactory
16. Check water level gauge function	Satisfactory	17. Check engine information center	Satisfactory	18. Check all pump gauges	Satisfactory
19. Check Relief Valve/ Pressure governor	Satisfactory	20. Check primer operation /perform vacuum test	Satisfactory	21. Check pump and engine cooler function if applicable	Satisfactory
22. Check pump drains	Satisfactory	23. Pressurize pump and inspect for leaks	Satisfactory	24. Operate pump and note any concerns	Satisfactory

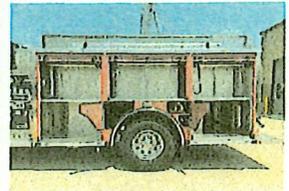
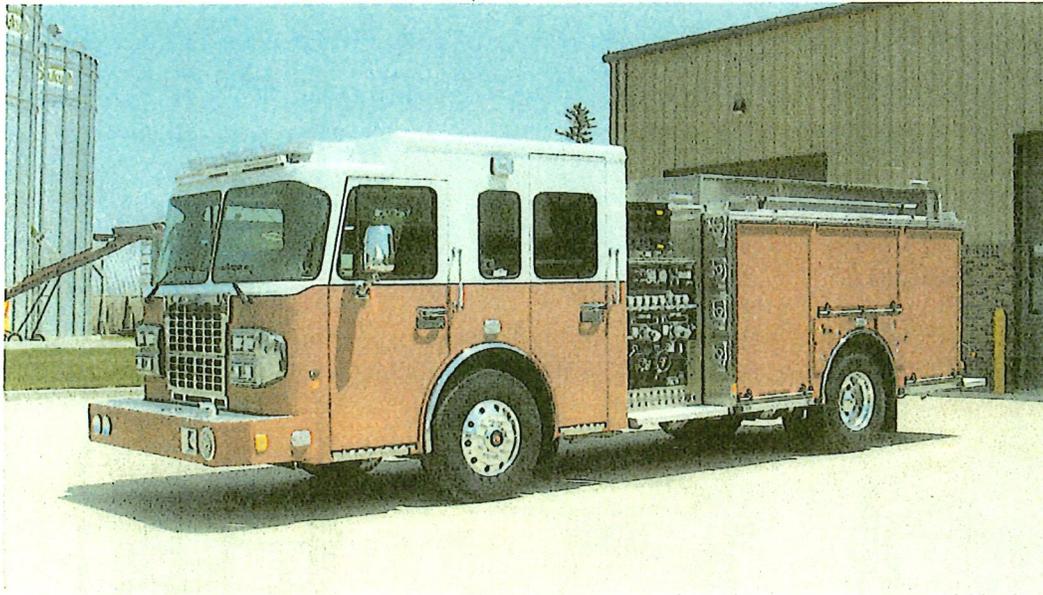
Technician: Parker Merritt

Digital Signature: Parker Merritt

Date: 10/23/2025



C&S DEMO
PUMPER
TID NO. 13929



 **BODY**

- Bolted Painted Stainless Steel Body
- Amdoor Painted Roll-Up Doors
- Rear Slide-In Ladder and Pike Pole Storage
- Above Compartment Hard Suction Storage
- Storage for 8 SCBA Bottles in Wheel Wells
- Rear Mounted Ladder for Easy Hosebed Access

 **CHASSIS**

- Spartan Metro Star EMFD with 10" Raised Roof
- Cummins ISL9 450 HP Engine
- 3000 EVS Transmission
- Seating for 6 Firefighters
- Back-Up Camera

 **TANK**

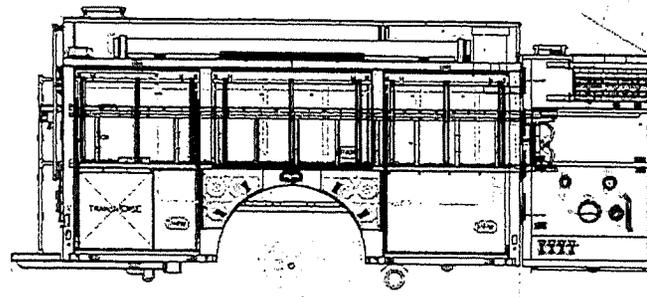
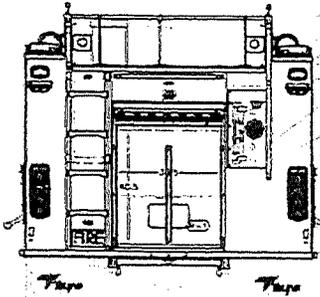
- 1000 Gallon UPF Tank
- ICI SL Plus Tank Gauge

 **PUMP**

- Hale Qmax 1500 GPM Pump
- Fire Research Pump Boss Pressure Governor
- Front Bumper Hosewell with 1.75" Discharge
- Left side: (2) 2.5" Discharges
2.5" Intake
Master Intake
- Right side: 2.5" Discharge
3" Discharge
2.5" Intake
Master Intake
- 2.5" Crosslay
- (2) 1.75" Crosslays
- (2) Hosebed 2.5" Pre-Connects
- Pre-Piped for Foam
- Pre-Piped for Monitor

 **ELECTRICAL**

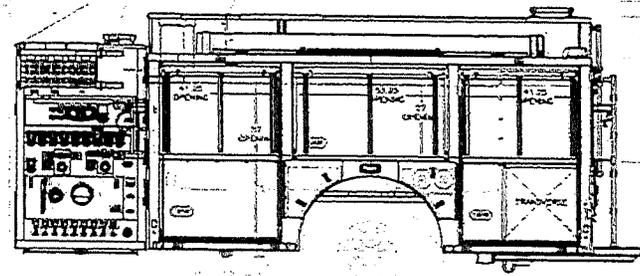
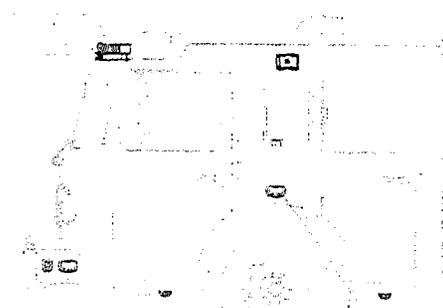
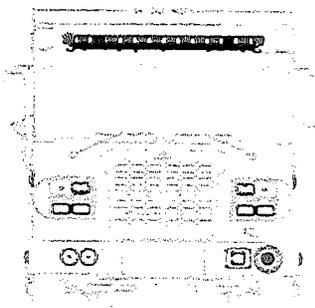
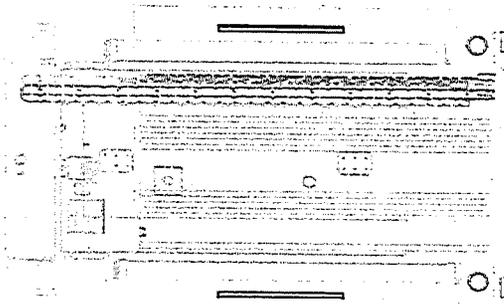
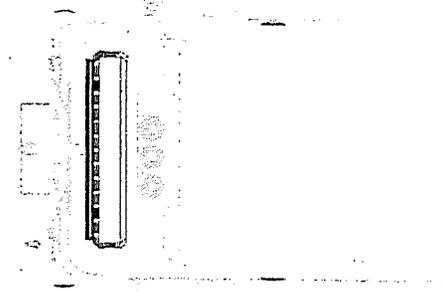
- Whelen LED Arrowstick
- Whelen Warning Lighting
- Whelen PELCC Scene Lights on Body
- Akron Revel LED Scene Lights on Cab
- FRC Creslight 68" Brow Light
- ILI LED Strip Compartment Lighting



TRADERITE TEXTURE NOT SHOWN IN TOP VIEW

REFERENCE SCALE IN INCHES

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50
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NOTE:
 DIMENSIONS SHOWN ARE APPROXIMATE AND ARE SUBJECT TO MINOR CHANGE AS MAY BE FOUND NECESSARY DURING CONSTRUCTION. UPON OF THIS MAY NOT BE SHOWN. IF DISCREPANCIES EXIST BETWEEN THIS DRAWING AND THE WRITTEN SPECIFICATIONS PROVIDED BY TOYNE, THE WRITTEN SPECIFICATIONS SHALL PREVAIL.

ORIGINAL DRAWING	4560724 CHASSIS	SPARTAN METROSTAN EMED 10' RK	SCALE	1/4" = 1'	SHEET	A
UPDATE	04SEP04 WB-CAL	160-180-47' DV	CITY	--		
AS BUILT TANK	(SINCE)	BODY MATL:	BOLTED STAINLESS STEEL	STATE	--	
		PUMP:	HALE QMAX 1000	CLR:	CSB	
		TANK:	1000 25 UPF POLY-TANK III	CAD:	CROSSMAN	
		FOAM SYSTEM	PRC-PIPE	DATE	14 SEPTEMBER 2003	
		GENERATOR	NA	FILE	C&SDFM0251.supp	

Toyne
Built to take the heat.
C & S DEMO
 CUSTOM PUMPER

BREDA, IA 51436
 800-548-2255
 WWW.TOYNE.COM



C & S SPECIALTY INC
(401) 769-2260 (800) 321-0325
(401) 769-2270 Fax



2-9-2026

Franklin Fire Dept
40 West Central Street
Franklin Ma 02038

Att: Chief Charles Allen

The undersigned is prepared to deliver for you, upon an order being placed by you, for final acceptance by C&S Specialty Inc at its headquarters office in North Smithfield RI. The apparatus and equipment herein named and for the following prices:

One (1) 2025 Toyne/Spartan 1000 Gallon Custom Pumper

STOCK UNIT – Subject to prior sale

No State, Federal or local taxes included.

H-GAC CO-OPERATIVE BID

TOTAL \$ 935,000.00

The Apparatus and Equipment shall be ready for delivery, within 60 days after the Effective Date. Any delays by Customer in providing additional desired specifications, change approvals, inspection timelines, or other required information for the Apparatus and Equipment (including as may result from a delay caused by Customer in holding any necessary pre-delivery meeting(s) between C&S Specialty and Customer) may result in an extension of the above referenced delivery timeline by the amount of time C&S Specialty requires, in its sole but reasonable discretion, to provide the Apparatus and Equipment following the Customers delay, but in any event by at least the duration of Customers delay.

The specifications herein contained shall form a part of the final contract, and are subject to changes desired by the purchaser, provided such alterations are interlined prior to the acceptance by the company of the offer to purchase, and provided such alterations do not materially affect the cost of the apparatus.

If this proposal is not accepted by the purchaser within 30 days, we reserve the right to withdraw this proposal.

Henry G. Heroux
President



**TOWN OF FRANKLIN
RESOLUTION 26-12**

**Appropriating Funds by Borrowing to Pay Costs of Purchasing
a Fire Truck for the Fire Department**

WHEREAS: The Town Council has been advised of a need to purchase a Fire Truck, for use by the Franklin Fire Department

NOW THEREFORE BE IT ORDERED by the Town Council of the Town of Franklin that:

Nine Hundred Thirty-Five Thousand Dollars, [\$935,000] is appropriated to pay costs of purchasing and equipping one fire truck for use by the Franklin Fire Department, and for the payment of all costs incidental and related thereto, and that to meet this appropriation: the Treasurer-Collector with the approval of the Town Administrator is authorized to borrow, at one time or from time to time, Nine Hundred Thirty-Five Thousand Dollars, [\$935,000] under G.L. c. 44, §7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor.

This Resolution shall become effective according to provisions of the Town of Franklin Home Rule Charter.

FINANCE COMMITTEE ACTION

Meeting Date: 2/25/2026

Vote: 6-0

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ NO: _____

ABSTAIN: _____ ABSENT: _____

RECUSED: _____

**Nancy Danello, CMC
Town Clerk**

**Ted Cormier-Leger, Clerk
Franklin Town Council**



**TOWN
ADMINISTRATOR**
TOWN *of* FRANKLIN

MEMORANDUM

February 27, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

RE: Parking Meter Receipts Appropriation

I am requesting Council approval to transfer and appropriate \$20,000 from the Parking Meter Receipts Reserved for Appropriation Fund to cover maintenance and operational costs associated with the parking payment kiosks located at two municipal parking lots.

The receipts from this specific revenue source are segregated from the general fund into a separate fund and earmarked for appropriation for specified purposes by Massachusetts General Law. The requested appropriation is consistent with the intended statutory use, as the expenditures directly support the operation and maintenance of the revenue generating parking system.

The parking kiosks are a critical component of the Town's parking management system, providing convenient payment options and supporting the collection of parking revenue.

Please let me know if you have any questions.



**TOWN OF FRANKLIN
RESOLUTION 26-13**

PARKING METER RECEIPTS APPROPRIATION

APPROPRIATION: Receipts Reserved for Appropriation from Parking Fund

TOTAL REQUESTED: \$20,000

PURPOSE: To appropriate from Receipts Reserved for Appropriation Parking Fund \$20,000 for expenses related to the operation of parking payment kiosks at two municipal parking lots.

MOTION:

Be It Moved and Voted by the Town Council of the Town of Franklin that the sum of Twenty Thousand Dollars (\$20,000) shall be transferred and appropriated from Receipts Reserved to Appropriation Parking Fund for the payments of the expenses stated above.

This Resolution shall become effective according to the provisions of the Town of Franklin Home Rule Charter.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ **NO:** _____

ABSTAIN: _____ **ABSENT:** _____

RECUSED: _____

**Nancy Danello, CMC
Town Clerk**

**Ted Cormier-Leger, Clerk
Franklin Town Council**



**TOWN
ADMINISTRATOR**
TOWN of FRANKLIN

MEMORANDUM

February 27, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

RE: Resolution 26-14: Gift Acceptance - Senior Center

The Senior Center has received several generous donations in the total combined amount of \$6,145. These donations will be used at the discretion of the Senior Center to provide services and programs to senior citizens in the Franklin community.

The Town extends our sincere appreciation to all who have donated to the Franklin Community. Thank you for your continued generosity and support!

Donation Summary:

Senior Center: \$ 6,145.00

- Janice D'elassandro \$10
- Barbara Murphy \$10
- Eleanor Eknaian \$50
- Tracy MacLeod \$100
- Jasmine Dodikian \$30
- Anonymous \$30
- John Bryda \$2,500
- Jasmin Dodakian \$20
- Miriam Streel \$1,000
- Pasqualina Pagliocca \$25
- Don Ficco \$25
- Donna Gladney \$200
- Louise Vozzella \$50
- Nan Rafter \$20
- Mary Anne Dean \$10
- Mary Anne Dean \$10

• Mary Anne Dean	\$10
• Tracy, Dave, Marcie & Danni Rappa	\$100
• Terry Robbins	\$50
• Anne Tobin Saunders	\$50
• Susan & Joseph Leary	\$50
• Donna & John Reardon	\$50
• Roger & Roberta Trahan	\$100
• Roger & Roberta Trahan	\$50
• Blue Hill Athletic Hall of Fame Comm.	\$100
• The Peace Corps Crew	\$430
• Barbara Bantimba	\$50
• Chris & Diane Feeley	\$100
• Henry & Donna Strok	\$50
• Bibiana Nowacki	\$100
• Kloos Family	\$100
• Robert & Eleanor Ficco	\$50
• Pauline Medeiros	\$50
• Carmella & Robert Lussier	\$20
• Georgiana Fitzgerald	\$75
• Rosemary Guilbault	\$100
• Peter & Leila Milley	\$50
• Debra & Michael Gillespie	\$50
• Robert & Eleanor Ficco	\$50
• Fish of Franklin	\$100
• T.O.P.S	\$100
• Liz Martin	\$20

TOTAL: \$ 6,145.00

Please let me know if you have any questions.



**TOWN OF FRANKLIN
RESOLUTION 26-14**

ACCEPTANCE OF GIFTS – SENIOR CENTER

WHEREAS, the Franklin Senior Center has received generous donations in the total amount of Six Thousand One Hundred Forty-Five Dollars and Zero Cents (\$6,145.00) to be used at the discretion of the Department as follows:

Donation Summary:

FRANKLIN SENIOR CENTER – \$6,145.00

- Donations to be used at the discretion of the Senior Center, through the Council on Aging Gift Fund, to provide services and programs to senior citizens in the Franklin community.

List of all donors is included in the March 4, 2026 Town Council meeting agenda packet.

NOW THEREFORE, BE IT RESOLVED THAT:

The Town Council of the Town of Franklin on behalf of the Franklin Senior Center gratefully accepts these generous donations to be used at the discretion of the Department for the purposes noted above.

This Resolution shall become effective according to the provisions of the Town of Franklin Home Rule Charter.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ **NO:** _____

ABSTAIN: _____ **ABSENT:** _____

**Nancy Danello, CMC
Town Clerk**

RECUSED: _____

**Ted Cormier-Leger, Clerk
Franklin Town Council**



**TOWN
ADMINISTRATOR**
TOWN *of* FRANKLIN

MEMORANDUM

February 27, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

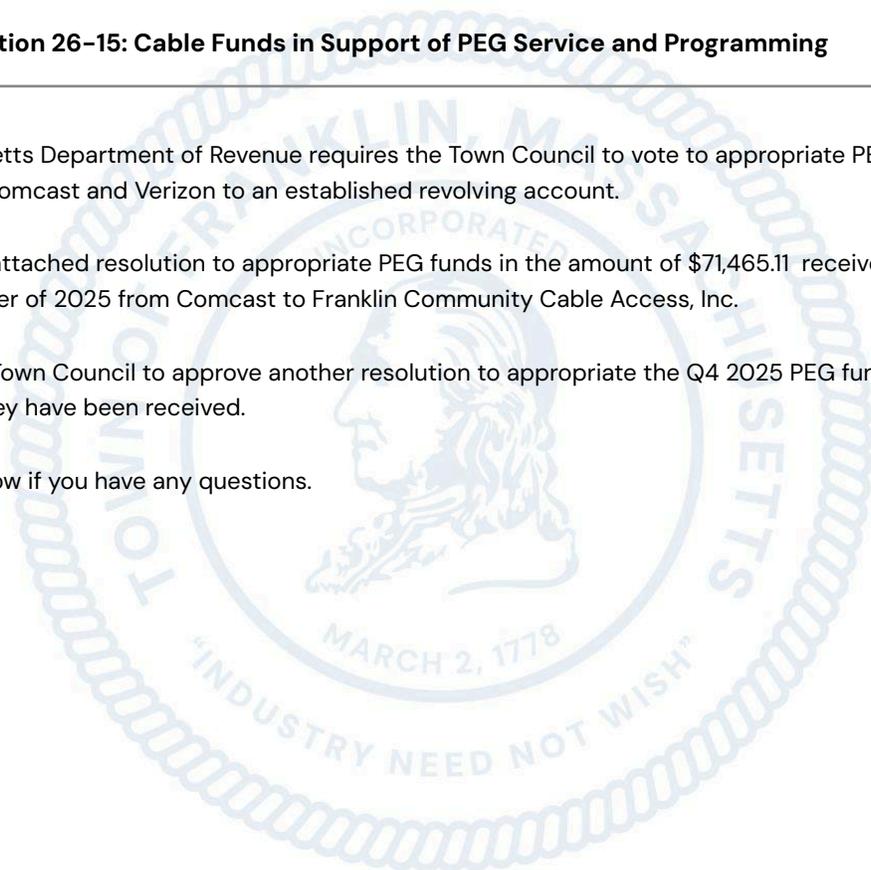
RE: Resolution 26-15: Cable Funds in Support of PEG Service and Programming

The Massachusetts Department of Revenue requires the Town Council to vote to appropriate PEG funds received from Comcast and Verizon to an established revolving account.

Please find the attached resolution to appropriate PEG funds in the amount of \$71,465.11 received for the fourth quarter of 2025 from Comcast to Franklin Community Cable Access, Inc.

We will ask the Town Council to approve another resolution to appropriate the Q4 2025 PEG funds from Verizon once they have been received.

Please let us know if you have any questions.





**TOWN OF FRANKLIN
RESOLUTION 26-15**

**APPROPRIATION OF FUNDS IN SUPPORT OF PEG SERVICE AND
PROGRAMMING PER MGL CHAPTER 44, SECTION 53F3/4**

TOTAL AMOUNT REQUESTED: \$71,465.11

PURPOSE: To appropriate \$71,465.11 from the PEG Access and Cable Related Fund created under MGL Ch. 44, §53F3/4, representing the amount received in the previous quarter from Comcast, to be paid to Franklin Community Cable Access, Inc. to operate the cable access studio and otherwise fund its operations.

MOTION: Be it Moved and Voted by the Town Council that the sum of \$71,465.11 be appropriated from the PEG Access and Cable Related Fund created under MGL Ch. 44, §53F3/4, to be paid to Franklin Community Cable Access, Inc. to operate the cable access studio and otherwise fund its operations.

This resolution shall become effective according to the provisions of the Town of Franklin Home Rule Charter.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ **NO:** _____

ABSTAIN: _____ **ABSENT:** _____

RECUSED: _____

**Nancy Danello, CMC
Town Clerk**

**Ted Cormier-Leger
Franklin Town Council**



**TOWN
ADMINISTRATOR**
TOWN *of* FRANKLIN

MEMORANDUM

February 11, 2026

To: Town Council
From: Jamie Hellen, Town Administrator

RE: Franklin Crossing Housecleaning Zoning Bylaw

The Town Council will consider a small series of housecleaning tweaks (Legislation for Action items 12g & 12h) to zoning bylaws, mostly affecting the Franklin Crossing Neighborhood district, which are the result of missing and/or incorrect information primarily in the submission for the Crossing Neighborhood (CN) District (25-931) and the submission for Residential Commercial Kitchens (25-939). Nothing tonight substantively changes anything within the zone. It is a housecleaning bylaw to correct a handful of provisions that are missing, or incorrectly conflict with one another, or to provide clarity.

As you may know, the Crossing Neighborhood District is a new district for that area and was worked on over the course of four years. There were an endless number of revised drafts. With a depleted staff upon final approval in both the Administrator and Planning offices, incorrect versions were used at some of the hearings and ultimately led to a few inconsistencies that were not a part of the intent of the bylaw changes.

One highlight of that zoning change to many folks in town who are concerned about density and development was the zoning took away the ability to have a fourth story building. The former "C-1" District had the ability for a fourth story by special permit, which is no longer the case. The zoning also expanded the available by right uses to encourage a greater focus on boutique uses. The new Crossing Neighborhood District is designed to focus on the unique culture and geography of that area and to contain the stress of the density in that area. We view this district as a rising star of neighborhood development with the Children's Museum, SNETT trail, La Cantina, Acapulco's, the old mill redevelopment and so forth.

These zoning bylaws are referrals to the Planning Board. The Board will be holding one hearing date on March 23rd to have a public hearing on these matters as well as MBTA Communities (approved in January). The PB had a hearing scheduled on the MBTA, but it got delayed due to the snow storm in

January. Given the legal notification requirements and this additional set of bylaws, we rescheduled them all to coincide to help focus the discussion and educate the Council and community.

Schedule for both sets of bylaw changes:

- March 23rd Planning Board public hearing.
- April 1st – Town Council public hearing and first reading.
- May 13 – Town Council second reading.

Attached is a thorough breakdown from Morena Zelaya on the details.

Please let me know if you have any questions.



**PLANNING &
COMMUNITY DEVELOPMENT**
TOWN of FRANKLIN

MEMORANDUM

Date: February 27, 2026

To: Town Council & Planning Board

From: Morena Zelaya, Director of Planning & Community Development

RE: Zoning Bylaw Amendments 26-948 & 949 to comply with MBTA Communities Statute and other minor corrections

In early 2026 the Department of Planning and Community Development (DPCD) submitted two proposed zoning bylaw amendments (26-946 & 26-947) to the Town Council for consideration, and on January 7th the Town Council referred both to the Planning Board for review. If approved, these minor zoning changes will bring Franklin into compliance with the MBTA Communities Law (MGL c.40A § 3A) by allowing necessary parcels within GRV, CN and CI to conform and be counted towards the Town's 3A unit capacity count.

While preparing the submission to the Planning Board, I discovered there was missing and/or incorrect information in some previously amended iterations of Use Schedules that affect the 3A zoning districts. And, after digging a little deeper, I discovered a few additional errors in two previously approved zoning bylaw amendments (25-931 relative to the Crossing Neighborhood District (CN) & 25-939 relative to Residential Commercial Kitchens) that also require cleanup. These mistakes happened during a time of transition and under-staffing in the DPCD and I have listed the item-by-item changes needed per attachment below for transparency. Overall, the below amendments are primarily zoning cleanups, put existing zoning back into place, and/or fill in missing zoning in CN.

The amendments submitted to the Council in January 2025 are currently pending with the Planning Board and, as a reminder, are as follows:

- Zoning Bylaw Amendment 26-946: §185 Attachment 7. Part VI, Striking Note 2 from GRV and CI, which removes the following language "Lot area must be 25% greater than that required for a single-family dwelling."
- Zoning Bylaw Amendment 26-947: §185 Attachment 9, Amendment to Note 7 language, which revises the language by removing "with three housing units" when referring to multi-family residential, and the addition of Note 16 which sets a minimum frontage requirement of 50ft for mixed-use and multifamily developments.

Zoning Bylaw Amendment 26-948:

Attachment 2- Use Regulations Schedule Part I

- 25-931 was submitted using an out of date use table which was missing use 1.4(d) "with poultry." This use was created by bylaw amendment 18-816. Because it was missing from 25-931, CN does not have a regulation for that use. **DPCD recommends matching the existing zoning for CI and prohibiting the use.**

Attachment 3- Use Regulations Schedule Part II

- Note #6 which read "Not allowed on the sidewalk level in multilevel development" was intended to be struck by 25-931 but was not made clear in the amendment submission. **DPCD recommends striking "Not allowed on the sidewalk level in multilevel development".**

Attachment 4- Use Regulations Schedule Part III

- 25-931 inadvertently included a draft of future proposed amendments to the I district. This resulted in the regulations being struck for 3.7, 3.8(b), 3.10, and 3.11(a) in the I district. The table currently shows blank cells. **DPCD recommends putting back the earlier zoning, which prohibited these uses in the I district, and taking up the proposed changes in the future.**
- 25-931 also mistakenly changed the use of 3.14(b) in the B district to Y from PB and in the I district to N from Y. **DPCD recommends changing these back to their approved uses, which also match the use allowance in the accessory schedule (attachment 8) for these districts.**

Attachment 7- Use Regulations Schedule Part VI

- 25-931 inadvertently left off the 6.1(c) use, "as part of a mixed-use development," and as such, CN is silent on the allowance of this use. **DPCD recommends matching the existing zoning in CI.**
- 26-946 mistakenly did not include the CN district. **DPCD recommends including the CN district and changes proposed are the same as those proposed for CI.**
- One of the amendments that was meant to be proposed with 25-931 was 6.3(b) in CI. The recommended amendment changed the allowance from BA to Y but unfortunately, this change was not clearly reflected as a proposed amendment in the submission. **DPCD recommends approving this amendment which also matches the use allowance in CN.**

Attachment 8- Use Regulations Schedule Part VII

- 25-931 inadvertently left off the A3(a) use, "retail residential kitchen," and as such, CN is silent on the allowance of this use. **DPCD recommends matching the existing zoning in CI and allowing the use.**
- 25-939 included a proposed amendment that was not clearly reflected as a proposed amendment in the submission by striking note 5 from A20 for RRI..., SFRIII, SFRIV, GRV, NC and RB. **DPCD recommends approving these amendments.**

Zoning Bylaw Amendment 26-949:

Attachment 9- Schedule of Lot Area Requirements

- 26-947 mistakenly did not include the CN district and as such CN is currently missing from this amendment submission. **DPCD recommends including the CN district as previously approved. The changes reflected in the attached are the same as those already proposed in 26-947 along with an added change, Note 17.**

The above listed amendments clean up missing or inaccurate zoning and will eliminate public confusion. For more information, the bylaw amendments, including use schedules, are included in the agenda packet for the March 4, 2026 Town Council meeting. Please let me know if you have any questions or need additional information.



**TOWN OF FRANKLIN
ZONING BY-LAW AMENDMENTS 26-948**

**A ZONING BY-LAW AMENDMENT TO THE CODE OF THE TOWN OF FRANKLIN
AT CHAPTER 185, USE REGULATION SCHEDULE ATTACHMENT 2- USE
REGULATIONS SCHEDULE PART I, ATTACHMENT 3- USE REGULATIONS
SCHEDULE PART II, ATTACHMENT 4- USE REGULATIONS SCHEDULE PART III,
ATTACHMENT 7- USE REGULATIONS SCHEDULE PART VI, AND ATTACHMENT
8- USE REGULATIONS SCHEDULE PART VII**

BE IT ENACTED BY THE FRANKLIN TOWN COUNCIL THAT:

Chapter 185 of the Code of the Town of Franklin is hereby amended by the following **additions** and **deletions** to §185, Use Regulation Schedule Attachment 2- Use Regulations Schedule Part I, Attachment 3- Use Regulations Schedule Part II, Attachment 4- Use Regulations Schedule Part III, Attachment 7- Use Regulations Schedule Part VI, and Attachment 8- Use Regulations Schedule Part VII:

ZONING

185 Attachment 2

Town of Franklin

USE REGULATIONS SCHEDULE PART I

[Amended 3-25-1987 by Bylaw Amendment 87-91; 7-11-2001 by Bylaw Amendment 01-468; 10-2-2002 by Bylaw Amendment 02-507; 6-11-2003 by Bylaw Amendment 03-511; 3-1-2006 by Bylaw Amendment 05-575; 7-13-2011 by Bylaw Amendment 11-653; 10-16-2013 by Bylaw Amendment 13-723; 11-16-2016 by Bylaw Amendment 16-770; 9-5-2018 by Bylaw Amendment 18-816; 3-13-2019 by Bylaw Amendment 19-830; 3-4-2020 by Bylaw Amendment 20-849; 10-22-2025 by Bylaw Amendment 25-931]

Symbols in the Use Regulations Schedule shall mean the following:

Y = A permitted use.

N = An excluded or prohibited use.

BA = A use authorized under special permit from the Board of Appeals. PB = A use authorized under special permit from the Planning Board.

P/SP = Permitted as of right. A special permit from the Board of Appeals is required if the proposed project results in an increase in estimated water consumption of more than 15,000 gallons per day.

Principal Uses	DISTRICT																
	RRI RVI	RRII RVII	SFRI II	SFRI V	GRV	NC	RB	CN	CI	CII	DC	B	I	LI	O	MBI	
1. Agriculture, horticulture and floriculture																	
1.1 Nursery, greenhouse	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	Y	Y	N	Y	N	
1.2 Produce stand ¹	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	Y	N	
1.3 Other, parcel of 5 or more acres	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
1.4 Other, parcel under 5 acres:																	
a. With swine or fur-bearing animals for commercial use	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	
b. With other livestock or poultry	Y ²	Y ²	N	N	N	N	N	N	N	N	N	N	N	N	N	N	
c. With no livestock	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	Y	N	
d. With poultry	Y ³	Y ³	N	N	N	N	N	N	N	N	N	N	N	N	N	N	
1.5 Garden center, retail or wholesale	PB	PB	PB	PB	PB	PB	PB	Y	PB	Y	N	Y	PB	PB	PB	PB	

NOTES:

- 1 For sale of produce raised or grown on the premises by the owner or lessee thereof.
- 2 Provided that any building or structure is at least 100 feet from the nearest street or property line.
- 3 Any related structure shall be to the rear of the property's primary building, and at least 25 feet from the side and rear property lines.

ZONING

185 Attachment 3

Town of Franklin

USE REGULATIONS SCHEDULE PART II

[Amended 3-25-1987 by Bylaw Amendment 87-91; 5-3-2000 by Bylaw Amendment 00-429; 5-3-2000 by Bylaw Amendment 00-430; 11-1-2000 by Bylaw Amendment 00-442; 2-21-2000 by Bylaw Amendment 00-451; 7-11-2001 by Bylaw Amendment 01-468; 6-1-2003 by Bylaw Amendment 03-511; 12-17-2003 by Bylaw Amendment 03-532; 10-6-2004 by Bylaw Amendment 04-549; 3-1-2006 by Bylaw Amendment 05-575; 7-13-2011 by Bylaw Amendment 11-653; 9-25-2013 by Bylaw Amendment 13-718; 10-16-2013 by Bylaw Amendment 13-723; 11-16-2016 by Bylaw Amendment 16-770; 2-15-2017 by Bylaw Amendment 17-782; 3-1-2017 by Bylaw Amendment 17-786; 3-13-2019 by Bylaw Amendment 19-830; 5-7-2025 by Bylaw Amendment 25-928; 10-22-2025 by Bylaw Amendment 25-931]

Symbols in the Use Regulations Schedule shall mean the following:

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P/SP = Permitted as of right. A special permit from the Board of Appeals is required if the proposed project results in an increase in estimated water consumption of more than 15,000 gallons per day.

Principal Uses	DISTRICT															
	RRI RVI	RRII RVII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CH	DC	B	I	LI	O	MBI
2. Commercial ¹																
2.1 Adult entertainment establishment	N	N	N	N	N	N	N	N	N	N	N	N	N ²	N	N	N
2.2 Animal kennel, hospital	BA	BA	BA	BA	BA	BA	N	N	BA	BA	N	BA	BA	BA	BA	N
2.21 Animal day care, training	BA	BA	BA	BA	BA	BA	N	N	BA	BA	N	BA	BA	BA	BA	N
2.22 Animal grooming	BA	BA	BA	BA	BA	BA	N	PB	Y	BA	Y	BA	BA	BA	BA	N
2.3 Office, excluding office parks:																
a. Bank or credit union	N	N	PB	PB	PB	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	N
b. Medical or dental	PB	PB	PB	PB	PB	N	P/SP	P/SP	P/SP	P/SP						
c. Professional	PB	PB	PB	PB	PB	N	P/SP	P/SP	P/SP	P/SP						
d. Clerical, or administrative	N	N	N	PB	PB	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
2.4 Funeral home, undertaking	N	N	N	N	P/SP	N	P/SP	P/SP	P/SP	P/SP	P/SP	N	N	N	N	N
2.5 Hotel, motel	N	N	N	N	N	N	N	PB	PB	PB	Y	PB	PB	PB	PB	N
2.6 Motor vehicle, boat, farm																

FRANKLIN CODE

Principal Uses	DISTRICT															
	RRI RVI RVII	RRII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CH	DC	B	I	LI	O	MBI
implement sales; rentals and leasing:																
a. With repair service	N	N	N	N	N	N	N	N	N	PB	N	N	N	N	N	N
b. Without repair service	N	N	N	N	N	N	N	N	N	PB	N	PB	N	N	N	N
c. Other	N	N	N	N	N	N	N	N	N	PB	N	N	N	N	N	N
2.7 Motor vehicle service, repair:																
a. Auto body, painting, soldering, welding	N	N	N	N	N	N	N	N	N	PB	N	N	PB	N	N	N
b. Filling or service station	N	N	N	N	N	N	N	N	PB	PB	N	PB	PB	N	N	N
c. Other	N	N	N	N	N	N	N	N	PB	PB	N	PB	PB	N	N	N
2.8 Parking																
a. Parking facility	N	N	N	N	N	N	N	PB	N	N	N	N	N	N	N	N
b. Off-street parking	N	N	N	N	N	N	N	N	N	N	PB	N	N	N	N	N
2.9 Restaurant, bar	N	N	N	N	N	N	N	P/SP	P/SP ³	P/SP	P/SP ³	P/SP	PB	N ⁴	PB	Y ⁷
2.10 Shopping center	N	N	N	N	N	N	N	PB	PB	PB	N	PB	N	N	N	N
2.11 Storage facility	N	N	N	N	N	N	N	N	N	N	N	N	PB	N	N	N
2.12 Tattoo parlor/body-piercing studio	N	N	N	N	N	N	N	N	N	N	N	N	PB	N	N	N
2.13 Tourist home	PB	PB	P/SP	P/SP	P/SP	N	P/SP	P/SP	P/SP	P/SP	N	P/SP	N	N	N	N
2.14 Office park	N	N	N	N	N	PB	N	N	PB	PB	N	PB	PB	N	Y	PB
2.15 Other retail sales, services																
a. General	N	N	N	N	N	N	N	P/SP	P/SP	P/SP	P/SP	P/SP	N ⁴	N ⁴	N ⁴	Y ⁷
b. Personal	N	N	N	N	N	P/SP ⁵	N ⁴	P/SP	P/SP	P/SP	P/SP	P/SP	N ⁴	N ⁴	N ⁴	Y ⁷
c. Other	N	N	N	N	N	N	N	P/SP	P/SP	P/SP	P/SP	P/SP	N ⁴	N ⁴	N ⁴	Y ⁷
2.16 Vehicular service establishment	N	N	N	N	N	N	N	N	PB	PB	PB	PB	N	N	N	N
2.17 Trade center	N	N	N	N	N	N	N	N	N	N	N	N	N	N	P/SP	PB
2.18 Catering	PB	PB	PB	PB	PB	PB	N	Y	PB	PB	PB	PB	Y	Y	N	N ⁴
2.19 Function hall	PB	N	PB	PB	PB	PB	N	Y	PB	PB	PB	PB	Y	Y	N	N ⁴
2.20 Psychic services/fortune-telling	N	N	N	N	N	PB	N	N	N	N	N	N	PB	N	N	N
2.21 Bed-and-breakfast	PB	PB	P/SP	P/SP	P/SP	N	P/SP	P/SP	P/SP	P/SP	P/SP	P/SP	N	N	N	N
2.22 Country store	N	N	N	N	N	Y	PB	Y	Y	Y	N	Y	N	N	N	N
2.23 Non-medical marijuana facility	N	N	N	N	N	N	N	N	N	N	N	N	PB ⁶	N	N	N
2.24 Business incubator and coworking space	N	N	N	N	N	PB	PB	Y	Y	Y	Y	Y	Y	Y	Y	Y

ZONING

	DISTRICT															
	RRI RVI RVII	RRII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CH	DC	B	I	LI	O	MBI
Principal Uses																
2.25 Artisanal and craft maker space	N		N	N	N	PB	PB	Y	Y	Y	Y	Y	N	Y	Y	Y
2.26 Art gallery	N		N	N	N	PB	Y	Y	Y	Y	Y	Y	N	N	Y	Y
2.27 Shared-use commercial kitchen	N		N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y

NOTES:

- ¹ If any part of a principal use is considered a VSE (see § 185-3, Definitions), the requirements for VSE must be met.
- ² Except as permitted by a special permit within the Adult Use Overlay District as described in § 185-47.
- ³ Except BA if involving live or mechanical entertainment.
- ⁴ Only allowed as an accessory use to an otherwise permitted use as detailed in Use Regulations Schedule, Part VII, Accessory Uses.
- ⁵ Establishments are limited to a maximum gross building footprint of 2,800 square feet.
- ~~⁶ Not allowed on the sidewalk level in multifamily development.~~
- ⁶ Non-medical marijuana facilities may be permitted by Planning Board special permit in portions of the Industrial Zone with are in the Marijuana Use Overlay District; see § 185-49.
- ⁷ Allowed as part of a commercial mixed-use development. Stand-alone restaurants and retail establishments are not allowed.

ZONING

185 Attachment 4

**Town of Franklin
USE REGULATIONS SCHEDULE PART III**

[Amended 1-28-1986 by Bylaw Amendment 85-60; 3-25-1987 by Bylaw Amendment 87-91; 11-3-1993 by Bylaw Amendment 93-245;
3-2-1994 by Bylaw Amendment 93-251; 7-11-2001 by Bylaw Amendment 01-468; 10-2-2002 Bylaw Amendment 02-507;
6-11-2003 by Bylaw Amendment 03-511; 12-17-2003 by Bylaw Amendment 03-532; 3-1-2006 by Bylaw Amendment 05-575;
7-13-2011 by Bylaw Amendment 11-653; 10-16-2013 by Bylaw Amendment 13-723; 11-16-2016 by Bylaw Amendment 16-770;
6-28-2017 by Bylaw Amendment 17-792; 8-8-2018 by Bylaw Amendment 18-812; 3-13-2019 by Bylaw Amendment 19-830; 3-4-2020 by Bylaw
Amendment 20-849; 10-22-2025 by Bylaw Amendment 25-931]

Symbols in the Use Regulations Schedule shall mean the following:

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BA = A use authorized under special permit from the Board of Appeals. PB = A use authorized under special permit from the Planning Board.

P/SP = Permitted as of right. A special permit from the Board of Appeals is required if the proposed project results in an increase in estimated water consumption of more than 15,000 gallons per day.

Principal Uses	District															
	RRI RVI	RRII RVII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CII	DC	B	I	LI	O	MBI
3. Industrial, utility																
3.1 Bus, railroad station	N		N	N	N	N	N	N	P/SP	P/SP	P/SP	P/SP	P/SP	N	P/SP	N
3.2 Contractor's yard																
a. Landscape materials storage and distribution	N		N	N	N	N	N ⁷	N	N	N	N	N ⁷	P/SP	N	N	N
b. Other	N		N	N	N	N	N	N	N	N	N	N ⁷	P/SP	N	N	N
3.3 Earth removal																
a. Earth removal, commercial ^{3,5,6}	N		N	N	N	N	N	BA	BA	BA	N	BA	BA	N	BA	N
b. Earth removal, other ^{3,4}	BA		BA	BA	BA	BA	BA	BA	BA	BA	BA	BA	BA	N	BA	N
c. Rock quarrying.	N		N	N	N	N	N	N	N	N	N	N	N	N	N	N
d. Washing, sorting and/or crushing or processing of materials	N		N	N	N	N	N	N	N	N	N	N	N	N	N	N
e. Production of concrete	N		N	N	N	N	N	N	N	N	N	N	N	N	N	N

FRANKLIN CODE

Principal Uses	District														
	RRI RRII RVI RVII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CII	DC	B	I	LI	O	MBI
f. Production of bituminous concrete	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N
3.4 Lumberyard	N	N	N	N	N	N	N	N	N	N	N	PB	N	N	N
3.5 Manufacturing and Processing:															
a. Biotechnology ¹	N	N	N	N	N	N	N	N	N	N	N	Y	N	Y	N
b. Light	N	N	N	N	N	N	N	PB	PB	PB	PB	P/SP	N	PB	Y ⁹
c. Medium	N	N	N	N	N	N	N	N	N	N	N	P/SP	N	N	Y ⁹
d. Heavy	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N
3.6 Printing, publishing:															
a. Under 5,000 square feet	N	N	N	N	N	N	P/SP	P/SP	P/SP	P/SP	P/SP	P/SP	N	P/SP	N
b. Over 5,000 square feet	N	N	N	N	N	N	N	N	N	N	P/SP	P/SP	N	PB	N
3.7 Public utility	P/SP	P/SP	P/SP	P/SP	N	N	P/SP	P/SP	P/SP	P/SP	P/SP	P/SP	N	P/SP	N
a. Electric power plant	N	N	N	N	N	N	N	N	N	N	N	BA	N	N	N
3.8 Research and development:															
a. Biotechnology ¹	N	N	N	N	N	N	N	N	N	N	N	PB ²	N	PB ²	N
b. Others	N	N	N	N	N	N	N	N	N	N	P/SP	P/SP	N	P/SP	P/SP
3.9 Solid waste facility	N	N	N	N	N	N	N	N	N	N	N	BA	N	N	N
3.10 Warehouse, distribution facility	N	N	N	N	N	N	N	N	N	N	PB	Y	N	N ⁷	Y
3.11 Wholesale office, salesroom:															
a. With storage	N	N	N	N	N	N	N	N	P/SP	N	P/SP	P/SP	N	N ⁷	Y
b. Without storage	N	N	N	N	N	N	N	Y	Y	Y	Y	Y	N ⁷	N ⁷	Y
3.12 Conference center	N	N	N	N	N	N	N	N	PB	N	PB	PB	P/SP	PB	P/SP
3.13 Brewery, distillery, or winery production with tasting room	N	N	N	N	N	N	Y	PB	PB	PB	PB	PB	PB	N	PB
3.14 Ground-mounted Solar Energy System															
a. Small-scale	Y	Y	Y	Y	Y	Y	N	N	Y	N	Y	Y	Y	Y	N ⁷
b. Medium-scale ^{8,10}	PB	PB	PB	N ⁷	N	N ⁷	N	N	PB	N	Y PB	N Y	N	N ⁷	N
c. Large-scale ^{8,10}	N	N	N	N	N	N	N	N	N	N	N	Y	N	N	N

NOTES:

1. Subject to § 185-42.
2. Biotechnology uses are permitted in the portions of the Industrial District and Office District which are in the Biotechnology Uses Overlay District.
3. See § 185-23, specifically, § 185-23A, Exemptions.
4. See § 185-44, Administration and enforcement, for general special permit filing information, and § 185-23, Earth removal regulations, for specific filing information.
5. Any commercial earth removal is not permitted within a Water Resource District.
6. See § 185-3 for “commercial earth removal” definition.
7. Only allowed as an accessory use to an otherwise permitted use as detailed in Use Regulations Schedule, Part VII, Accessory Uses.

185 Attachment 4:2

Supp XX, XXX 2026

ZONING

8. Planning Board Site Plan Review is required of all Medium-scale and Large-scale Ground-mounted Solar Energy Systems.
9. All forms, solid, liquid and gas, of the following classes of hazardous materials shall be prohibited from the zone: Corrosives; Organic Peroxides; Oxidizers Pyrophoric; Toxic and Highly toxic; Unstable; and Water Reactive.
10. No Medium-scale or Large-scale Ground-mounted Solar Energy Systems on parcels within or adjacent to residential Zoning Districts shall be located nearer to the lot lines than 75 feet.

185 Attachment 4:3

Supp XX, XXX 2026

ZONING
185 Attachment 7

Town of Franklin

USE REGULATIONS SCHEDULE PART VI

[Amended 3-25-1987 by Bylaw Amendment 87-91; 7-11-2001 by Bylaw Amendment 01-468; 10-2-2002 by Bylaw Amendment 02-507;
6-11-2003 by Bylaw Amendment 03-511; 3-1-2006 by Bylaw Amendment 05-575; 7-13-2011 by Bylaw Amendment 11-653; 10-16-2013 by
Bylaw Amendment 13-723; 1-21-2015 by Bylaw Amendment 15-745; 11-16-2016 by Bylaw Amendment 16-770; 3-13-2019 by Bylaw Amendment
19-830; 5-3-2023 by Bylaw Amendment 23-889; 8-14-2024 by Bylaw Amendment 24-908; 10-22-2025 by Bylaw Amendment 25-931]

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- P/SP = Permitted as of right. A special permit from the Board of Appeals is required if the proposed project results in an increase in estimated water consumption of more than 15,000 gallons per day.

	DISTRICT														
	RRI RRII RVI RVII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CII	DC	B	I	LI	O	MBI
Principal Uses															
6. Residential															
6.1 Multifamily or apartment															
a. With four or more housing units ⁴	N ¹	N	N	Y ^{2,3}	PB ^{2,8}	N	Y ^{2,3}	Y ^{2,3}	N	Y ^{5,6}	N	N	N	PB ^{7,8}	N
b. With three housing units	N	N	PB ²	Y ²	Y ²	N	Y ²	Y ²	Y	Y	N	N	N	N	N
c. As part of a mixed-use development	N	N	N	PB ^{2,3}	PB ^{2,8}	N	Y ³	Y ^{2,3}	N	Y ^{5,6}	N	N	N	PB ^{7,8}	N
6.2 Single-family	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	N	N	N	N	N
6.3 Two-family															
a. New	N	N	Y ²	Y ²	Y ²	N	Y	Y	Y	N	N	N	N	N	N
b. By conversion	BA	BA	BA	Y	Y	N	Y	BA Y	Y	BA	N	N	N	N	N

NOTES:

- ¹ Except PB in RVI District per § 185-38, and RVII District per § 185-50.
- ² Lot area must be at least 25% greater than that required for a single-family dwelling.
- ³ No more than one dwelling unit per 2,250 square feet of lot area may be permitted; additional dwelling units may be allowed by special permit from the Planning Board.
- ⁴ All multifamily developments with 10 or more housing units are required to address the affordable housing requirements in § 185-51.
- ⁵ All dwelling units shall be located on floors above the street level floor.
- ⁶ No more than one dwelling unit per 2,000 square feet of lot area will be permitted; additional dwelling units may be allowed by special permit from the Planning Board.

Note: this table includes amendments proposed in 26-946. These include 6.1(a),(b),(c) in GRV and CI and 6.3(a) in GRV. 26-948 amendments are 6.1(a),(b),(c) in CN and 6.3(b) in CI.

FRANKLIN CODE

- ⁷ All multifamily residential developments require a minimum of five acres.
- ⁸ No more than one dwelling unit per 3,000 square feet of lot area will be permitted.

ZONING
185 Attachment 8

Town of Franklin

USE REGULATIONS SCHEDULE PART VII

[Amended 10-19-1983 by Bylaw Amendment 83-44; 3-25-1987 by Bylaw Amendment 87-91; 7-11-2001 by Bylaw Amendment 01-468; 10-2-2002 by Bylaw Amendment 02-507; 6-11-2003 by Bylaw Amendment 03-511; 12-17-2003 by Bylaw Amendment 03-532; 3-1-2006 by Bylaw Amendment 05-575; 7-13-2011 by Bylaw Amendment 11-653; 10-16-2013 by Bylaw Amendment 13-723; 11-16-2016 by Bylaw Amendment 16-770; 8-8-2018 by Bylaw Amendment 18-812; 9-5-2018 by Bylaw Amendment 18-816; 3-13-2019 by Bylaw Amendment 19-830; 3-4-2020 by Bylaw Amendment 20-849; 7-19-2023 by Bylaw Amendment 23-895R; 1-22-2025 by Bylaw Amendment 24-918; 10-22-2025 by Bylaw Amendment 25-931; 10-22-2025 by Bylaw Amendment 25-939]

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P/SP = Permitted as of right. A special permit from the Board of Appeals is required if the proposed project results in an increase in estimated water consumption of more than 15,000 gallons per day.

Accessory Uses	District															
	RRI RVI	RRII RVII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CII	DC	B	I	LI	O	MBI
A1 Boarding	N		Y	Y	Y	Y	N	Y	Y	Y	N	N	N	N	N	N
A2 Contractor's yard	N		N	N	N	N	N	N	N	N	N	Y	Y	N	N	N
a. Landscape materials storage and distribution	N		N	N	N	Y ³	Y ³	N	N	N	N	Y	Y	N	N	N
A3 Home occupation (See § 185-39B.)	Y		Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	N	N	N
a. Residential commercial kitchens ⁹	Y		Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	N	N	N
A4 Manufacture, assembly, packing of goods sold on premises	N		N	N	N	Y ¹	N	Y ¹	Y ¹	Y ¹	Y ¹	Y	Y	N	Y ¹	Y
A5 Off-street parking (See § 185-39C.)	Y		Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
A6 Professional office, studio (See § 185-39A.)	Y		Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	Y	Y	Y
A7 Restaurant, bar	N		N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y
A8 Retail sale of nonagricultural products manufactured, warehoused or manufactured, warehoused or distributed on or from premises	N		N	N	N	Y	N	Y	Y	Y	Y	Y	Y ²	N	Y ²	Y

FRANKLIN CODE

Accessory Uses	District															
	RRI RVI	RRII RVII	SFRIII	SFRIV	GRV	NC	RB	CN	CI	CII	DC	B	I	LI	O	MBI
A9 Scientific use in compliance with § 185-37	BA	BA	BA	BA	BA	BA	N	BA	BA	BA	BA	Y	Y	Y	Y	Y
A10 Signs (See § 185-20.)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
A11 Single-family dwelling for personnel required for safe operation	Y	Y	Y	Y	Y	Y	N	Y	Y	Y	N	Y	Y	Y	Y	N
A12 Other customary accessory uses	Y	Y	Y	Y	Y	Y	N	Y	Y	Y	Y	Y	Y	Y	Y	Y
A13 Other retail sales, services	N	N	N	N	N	Y	N ⁴	Y	Y	Y	Y	Y	Y	Y	Y	Y
A13.1 Animal grooming	BA	BA	BA	BA	BA	BA	N	Y	Y	BA	Y	BA	BA	BA	BA	BA
A14 Operation of not more than 5 automatic amusement devices	N	N	N	N	N	N	N	N	N	Y	Y	Y	Y	N	N	Y
A15 Warehouse/distribution facility	N	N	N	N	N	N	N	N	N	Y	N	Y	Y	N	Y	Y
A16 Wholesale office, salesroom																
a. With storage	N	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	N	Y	Y
b. Without storage	N	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y ²	Y	Y
A17 Catering	N	N	PB	PB	PB	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
A18 Function hall	N	N	PB	PB	PB	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
A19 Ground-mounted Solar Energy System ⁵																
a. Small-scale	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
b. Medium-scale ⁶	PB	PB	PB	PB	PB	N	PB	N	N	PB	N	PB	Y	N	PB	PB
A20 Agricultural with Poultry, parcel under 5 acres ⁷	Y ⁵	N	N	N	N	N	N	N	N	N						
A21 Accessory Dwelling Residential Unit ⁵	Y ⁸	Y ⁸	Y ⁸	BA	BA	BA	BA	BA	BA	BA	BA	N	N	N	N	N

NOTES:

1. But N if occupying more than 50% of the floor area occupied by the principal use and not more than five persons employed on the premises in the DC District and CI District and not more than 10 persons in the CII District and O District.
2. Provided that no more than 25% of the total floor space is used for display or retailing.
3. Such uses shall be restricted to seasonal operations only.
4. Accessory retail sales within a Country Store, as defined in § 185-3, shall not exceed 50% of the establishment's floor area open to the public.
5. See § 185-19, "Accessory buildings and structures."
6. Planning Board Site Plan Review is required of all Medium-scale Ground-mounted Solar Energy Systems.
7. Any related structure shall be to the rear of the property's primary building, and at least 25 feet from side and rear property lines.
8. A second accessory dwelling unit on the same parcel will require a special permit from ZB.
9. See limitation of the definition in § 185-3.

The foregoing Zoning By-law Amendment shall take effect in accordance with the Franklin Home Rule Charter and Massachusetts General Law Chapter 40A, Section 5.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ **NO:** _____

ABSTAIN: ____ **ABSENT:** ____

RECUSED: _____

Nancy Danello, CMC
Town Clerk

Ted Cormier-Leger, Clerk
Franklin Town Council



**TOWN OF FRANKLIN
ZONING BY-LAW AMENDMENTS 26-949**

**A ZONING BY-LAW AMENDMENT TO THE CODE OF THE TOWN OF FRANKLIN
AT CHAPTER 185, ATTACHMENT 9- SCHEDULE OF LOT, AREA, FRONTAGE,
YARD AND HEIGHT REQUIREMENTS**

BE IT ENACTED BY THE FRANKLIN TOWN COUNCIL THAT:

Chapter 185 of the Code of the Town of Franklin is hereby amended by the following **additions** and **deletions** to §185, Attachment 9 Schedule of Lot, Area, Frontage, Yard and Height Requirements:

ZONING
185 Attachment 9

Town of Franklin

SCHEDULE OF LOT, AREA, FRONTAGE, YARD AND HEIGHT REQUIREMENTS

[Amended 5-20-1998 by Bylaw Amendment 98-357; 5-6-1998 by Bylaw Amendment 98-361; 5-3-2000 by Bylaw Amendment 00-430; 7-11-2001 by Bylaw Amendment 01-468; 12-5-2001 by Bylaw Amendment 01-486; 10-2-2002 by Bylaw Amendment 02-507; 6-11-2003 by Bylaw Amendment 03-511; 3-1-2006 by Bylaw Amendment 05-575; 7-13-2011 by Bylaw Amendment 11-654; 6-19-2013 by Bylaw Amendment 13-717; 10-16-2013 by Bylaw Amendment 13-719; 1-22-2014 by Bylaw Amendment 13-726; 11-16-2016 by Bylaw Amendment 16-771; 9-26-2018 by Bylaw Amendment 18-815; 9-26-2018 by Bylaw Amendment 18-818R; 3-13-2019 by Bylaw Amendment 19-831; 9-6-2023 by Bylaw Amendment 23-898; 10-22-2025 by Bylaw Amendment 25-932]

District	Area (square feet)	Minimum Lot Dimensions			Minimum Yard Dimensions			Maximum Height of Building		Maximum Impervious Coverage of Existing Upland	
		Continuous Frontage (feet)	Depth (feet)	Lot Width (minimum circle diameter)	Front (feet)	Side (feet)	Rear (feet)	Stories	Feet	Structures	Structures Plus Paving ³
Rural Residential I	40,000	200	200	1804	40	40	40	3	35	20	25
Residential VI	40,000	200	200	1804	40	40	40	3	35	20	25
Residential VII ¹¹	40,000	200	200	1804	40	40	40	3	35	20 ¹²	25 ¹²
Rural Residential II	30,000	150	200	1354	40	35	35	3	35	20	25
Single-Family Residential III	20,000	125	160	112.5	40	25	30	3	35	25	35
Single-Family Residential IV	15,000	100	100	90	30	20	20	3	35	30	35
General Residential V	10,000	100 ¹⁶	100	90 ¹⁷	20	15	20	3	40	45	55
Neighborhood Commercial	18,000	100	100	90	20	30	40	3	35	30	35
Rural Business ¹³	40,000	200	200	180	40	30	40	1.5	30	10	30
Downtown Commercial	5,000	50	50	45	5 ¹⁰	0 ²	15	3 ⁹	409	80	90
Crossing Neighborhood ⁷	5,000	50	50	45	5 ¹⁰	0 ²	15	3	40	80	90
Commercial I ⁷	5,000	50	50	45	201	10 ¹⁴	15	3 ¹⁵	40 ¹⁵	80	90
Commercial II	40,000	175	200	157.5	40	30	30	3 ¹⁵	40 ¹⁵	70	80
Business	20,000	125	160	112.5	40	20	30	3 ¹⁵	40 ¹⁵	70	80
Mixed Business Innovation	40,000	175	200	157.5	40	305	305	3 ¹⁵	40 ¹⁵	70	80
Industrial	40,000	175	200	157.5	40	305	305	3 ⁶	—	70	80
Limited Industrial	40,000	175	200	157.5	40	308	308	3 ⁶	406	70	80
Office	40,000	100	100	90	20	305	305	3 ⁶	406	70	80

Setbacks: No structure or pole carrying overhead wires shall be put up within 60 feet nor shall a billboard be erected within 100 feet of a right-of-way which is 75 feet or more.

note: 26-949 incorporates additions and deletions submitted with 26-947 and adds Note 17

FRANKLIN CODE

NOTES:

- ¹ But no new structure shall be required to provide a deeper yard than that existing on that parcel upon adoption of this amendment.
- ² Increase to 20 feet when abutting a residential district.
- ³ See definition of "upland" in § 185-3, § 185-36, Impervious surfaces, and § 185-40, Water Resource District.
- ⁴ Within open space developments (see § 185-43), the lot width must be met for individual lots and shall be no less than 1/2 those required within the underlying district.
- ⁵ Increase by the common building height of the structure, when abutting a residential use.
- ⁶ Buildings up to 60 feet in height may be permitted by a special permit from the Planning Board.
- ⁷ Permitted residential uses must observe requirements of the General Residential V District for residential use building only. Multifamily residential ~~with three housing units~~, and mixed-use buildings are exempt from this requirement.
- ⁸ Increase by 1.5 the common building height of a structure, when abutting a residential district or use.
- ⁹ Buildings up to 50 feet in height may be permitted by a special permit from the Planning Board provided the structure is set back at least 15 feet from frontage.
- ¹⁰ Minimum five-foot setback required on first floor, street level; upper floors can overhang required first floor setback.
- ¹¹ See § 185-50.
- ¹² Total impervious surface in the upland shall be no more than 50% if a special permit for multiple, single-family dwelling units is granted in RVII.
- ¹³ Maximum gross building footprint of nonresidential primary use structures is 3,500 square feet.
- ¹⁴ The 10-foot side setback is only required on one side of lot; if lot abuts a residential district, a 20-foot setback is required on the abutting side.
- ¹⁵ Buildings up to 50 feet in height, regardless of the number of stories, may be permitted by a special permit from the Planning Board.
- 16. Minimum continuous frontage of 50ft for mixed-use & multifamily buildings.**
- 17. Minimum lot width of 45ft for mixed-use & multifamily buildings.**

The foregoing Zoning By-law Amendment shall take effect in accordance with the Franklin Home Rule Charter and Massachusetts General Law Chapter 40A, Section 5.

DATED: _____, 2026

VOTED: _____

UNANIMOUS: _____

A TRUE RECORD ATTEST:

YES: _____ **NO:** _____

ABSTAIN: ____ **ABSENT:** ____

RECUSED: _____

Nancy Danello, CMC
Town Clerk

Ted Cormier-Leger, Clerk
Franklin Town Council